

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2020

Department of the Treasury
Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the **2020** calendar year, or tax year beginning **JUL 1, 2020** and ending **JUN 30, 2021**

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization NATURAL RESOURCES DEFENSE COUNCIL, INC.		D Employer identification number 13-2654926
	Doing business as		E Telephone number (212) 727-2700
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	
	40 WEST 20TH STREET		G Gross receipts \$ 414,791,273.
	City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10011		
F Name and address of principal officer: MANISH BAPNA SAME AS C ABOVE		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number	

I Tax-exempt status: 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or 527

J Website: WWW.NRDC.ORG

K Form of organization: Corporation Trust Association Other **L** Year of formation: 1970 **M** State of legal domicile: NY

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: WE WORK TO SAFEGUARD THE EARTH: ITS PEOPLE, ITS PLANTS & ANIMALS, ON WHICH ALL LIFE DEPENDS.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	34
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	32
	5 Total number of individuals employed in calendar year 2020 (Part V, line 2a)	5	851
	6 Total number of volunteers (estimate if necessary)	6	0
	7 a Total unrelated business revenue from Part VIII, column (C), line 12	7a	-2,852.
b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	187,198,934.	267,144,118.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	4,671,787.	2,179,933.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	5,662,478.	4,494,100.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	52,636.	-89,766.
		197,585,835.	273,728,385.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	11,961,624.	10,408,975.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	107,103,503.	108,711,580.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	1,229,702.	1,231,720.
	b Total fundraising expenses (Part IX, column (D), line 25)	17,589,991.	
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	64,712,532.	61,715,880.
18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	185,007,361.	182,068,155.	
19 Revenue less expenses. Subtract line 18 from line 12	12,578,474.	91,660,230.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	467,259,503.	675,576,177.
	22 Net assets or fund balances. Subtract line 21 from line 20	80,739,367.	130,064,634.
	386,520,136.	545,511,543.	

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date		
	VERONICA FOO, CFO Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name SCOTT THOMPSETT	Preparer's signature <i>Scott Thompson</i>	Date 5/2/2022	Check if self-employed <input type="checkbox"/>	PTIN P00741490
	Firm's name GRANT THORNTON	Firm's EIN 36-6055558	Phone no. 212-599-0100		
	Firm's address 757 THIRD AVENUE, 3RD FLOOR NEW YORK, NY 10017-2013				

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code:) (Expenses \$ 51,276,694. including grants of \$ 10,408,975.) (Revenue \$ 2,179,933.) SEE SCHEDULE O

4b (Code:) (Expenses \$ 42,598,380. including grants of \$ 0.) (Revenue \$ 0.) SEE SCHEDULE O

4c (Code:) (Expenses \$ 28,448,433. including grants of \$ 0.) (Revenue \$ 0.) SEE SCHEDULE O

4d Other program services (Describe on Schedule O.) (Expenses \$ 21,701,802. including grants of \$ 0.) (Revenue \$ 0.)

4e Total program service expenses 144,025,309.

Part IV Checklist of Required Schedules

Table with 3 columns: Question ID, Yes, No. Rows include questions 1 through 21 regarding organizational requirements and reporting.

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 22 through 38 regarding organizational reporting, compensation, bond issues, and transactions.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V []

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 16 regarding employee counts, tax returns, business income, foreign accounts, and charitable contributions.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year (34); 1b Enter the number of voting members included on line 1a, above, who are independent (32); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (X); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? (X); 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? (X); 5 Did the organization become aware during the year of a significant diversion of the organization's assets? (X); 6 Did the organization have members or stockholders? (X); 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? (X); 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? (X); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? (X); b Each committee with authority to act on behalf of the governing body? (X); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? (X); 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? (X); 11b Describe in Schedule O the process, if any, used by the organization to review this Form 990.; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 (X); 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (X); 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done (X); 13 Did the organization have a written whistleblower policy? (X); 14 Did the organization have a written document retention and destruction policy? (X); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official (X); b Other officers or key employees of the organization (X); If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (X); 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE O
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain on Schedule O)
19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records VERONICA FOO, CFO - 212-727-2700 40 WEST 20TH STREET, NEW YORK, NY 10011

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) GINA MCCARTHY PRESIDENT AND CEO (THRU 01/2021)	40.00 3.00			X				856,171.	0.	28,960.
(2) MITCHELL BERNARD INTERIM PRESIDENT & CHIEF COUNSEL	40.00 1.00			X				674,054.	0.	70,843.
(3) DAVID HAWKINS SENIOR ATTORNEY III	40.00 0.00					X		260,246.	0.	136,747.
(4) JENNIFER BERNSTEIN CDO/INTERIM COO(AS OF 01/2021)	40.00 1.00			X				320,105.	0.	60,242.
(5) ANDERS YANG FORMER CHIEF DEVELOPMENT OFFICER	40.00 0.00						X	370,000.	0.	0.
(6) VERONICA FOO CHIEF FINANCIAL OFFICER	40.00 3.00			X				312,553.	0.	52,320.
(7) SUSAN CASEY-LEFKOWITZ CHF PROG OFF(THRU 09/21)/SR PROGRAM	40.00 0.00				X			288,526.	0.	53,833.
(8) ED YOON CHIEF POLICY ADVOCACY OFFICER	40.00 0.00				X			283,803.	0.	51,833.
(9) MICHELLE EGAN CHF COMM OFF/INTERIM CSO(AS OF 01/21)	40.00 0.00				X			273,694.	0.	61,442.
(10) FUQIANG YANG SENIOR ADVISOR CLIMATE ENERGY	40.00 0.00					X		295,969.	0.	36,611.
(11) JINGJING QIAN SENIOR DIRECTOR CHINA PROGRAM	40.00 0.00					X		285,709.	0.	30,920.
(12) ANIKA RAHMAN CHIEF BOARD RELATIONS OFFICER	40.00 0.00					X		273,886.	0.	30,034.
(13) MERCEDES FALBER CHIEF HR OFF(THRU 11/20)/SR DEI ADV.	40.00 0.00				X			261,578.	0.	41,263.
(14) VIVEK SAWHNEY CHIEF INFORMATION OFFICER	40.00 0.00					X		267,981.	0.	28,104.
(15) RHEA SUH FORMER PRESIDENT	40.00 1.00						X	277,400.	0.	0.
(16) JOHN H. ADAMS TRUSTEE	20.00 1.00	X						175,300.	0.	0.
(17) MARY MORAN TREASURER/TRUSTEE	1.00 0.00	X		X				0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) ALAN HORN CHAIR OF THE BOARD (THRU 12/2020)	1.00 0.00	X		X				0.	0.	0.
(19) KATHLEEN WELCH CHAIR OF THE BOARD (AS OF 12/2020)	1.00 0.00	X		X				0.	0.	0.
(20) GEETA AIYER TRUSTEE	1.00 0.00	X						0.	0.	0.
(21) ANNE SLAUGHTER ANDREW TRUSTEE	1.00 0.00	X						0.	0.	0.
(22) RICHARD E. AYRES TRUSTEE	1.00 1.00	X						0.	0.	0.
(23) ATIF AZHER TRUSTEE	1.00 0.00	X						0.	0.	0.
(24) PATRICIA BAUMAN TRUSTEE	1.00 1.00	X						0.	0.	0.
(25) ANITA BEKENSTEIN TRUSTEE (THRU 12/2020)	1.00 0.00	X						0.	0.	0.
(26) CLAIRE BERNARD TRUSTEE	1.00 0.00	X						0.	0.	0.
1b Subtotal								5,476,975.	0.	683,152.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								5,476,975.	0.	683,152.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 375

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
PRINCETON SOUTH INC. 200 LUDLOW DRIVE, BLDG. E, EWING, NJ 08638	MAILING SERVICES	1,392,189.
M&R STRATEGIC SERVICES, INC., 1101 CT. AVE. NW, 7TH FLOOR, WASHINGTON, DC 20036	PUBLIC RELATIONS	1,277,859.
NELSON NYGAARD CONSULTING ASSOCIATES, INC. P.O. BOX 71181, CHICAGO, IL 60694	STRATEGIC PLANNING	1,000,000.
FACEBOOK, INC., 15161 COLLECTIONS CENTER DRIVE, CHICAGO, IL 60693	PUBLIC RELATIONS	967,971.
NAVISTAR DIRECT MARKETING, LLC 4612 NAVISTAR DR., FREDERICK, MD 21703	PUBLIC RELATIONS	807,302.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 99

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) ANNA SCOTT CARTER TRUSTEE (THRU 12/2020)	1.00 0.00	X						0.	0.	0.
(28) SARAH COGAN TRUSTEE	1.00 0.00	X						0.	0.	0.
(29) LAURIE DAVID TRUSTEE	1.00 0.00	X						0.	0.	0.
(30) LEONARDO DICAPRIO TRUSTEE	1.00 0.00	X						0.	0.	0.
(31) JOHN ECHOHAWK TRUSTEE	1.00 0.00	X						0.	0.	0.
(32) CATHERINE FLOWERS TRUSTEE (AS OF 09/2020)	1.00 0.00	X						0.	0.	0.
(33) NICOLE E. LEDERER TRUSTEE	1.00 0.00	X						0.	0.	0.
(34) JULIA LOUIS-DREYFUS TRUSTEE	1.00 0.00	X						0.	0.	0.
(35) JOSEPHINE A. MERCK TRUSTEE (THRU 12/2020)	1.00 0.00	X						0.	0.	0.
(36) KELLY CHAPMAN MEYER TRUSTEE	1.00 0.00	X						0.	0.	0.
(37) PETER MORTON TRUSTEE	1.00 0.00	X						0.	0.	0.
(38) WENDY NEU TRUSTEE	1.00 0.00	X						0.	0.	0.
(39) FREDERICA P. PERERA TRUSTEE	1.00 0.00	X						0.	0.	0.
(40) DIANA PROPPER DE CALLEJON TRUSTEE	1.00 0.00	X						0.	0.	0.
(41) ROBERT REDFORD TRUSTEE	1.00 0.00	X						0.	0.	0.
(42) ELENA RIOS TRUSTEE (AS OF 12/2020)	1.00 0.00	X						0.	0.	0.
(43) LAURANCE ROCKEFELLER TRUSTEE	1.00 0.00	X						0.	0.	0.
(44) THOMAS ROUSH TRUSTEE	1.00 0.00	X						0.	0.	0.
(45) WILLIAM H. SCHLESINGER TRUSTEE	1.00 0.00	X						0.	0.	0.
(46) FREDERICK A. O. SCHWARZ, JR. CHAIR EMERITUS/TRUSTEE	1.00 0.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c										

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A)	(B)	(C)	(D)	
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a	48,792.					
	b Membership dues	1b	46,455,956.					
	c Fundraising events	1c	1,605,735.					
	d Related organizations	1d	365,332.					
	e Government grants (contributions)	1e						
	f All other contributions, gifts, grants, and similar amounts not included above	1f	218,668,303.					
	g Noncash contributions included in lines 1a-1f	1g	\$ 94,287,994.					
	h Total. Add lines 1a-1f			267,144,118.				
Program Service Revenue	2 a COURT AWARDED FEES	Business Code						
			900099	1,814,406.	1,814,406.			
	b INTERVENOR FEE		900099	365,527.	365,527.			
	c							
	d							
	e							
	f All other program service revenue							
g Total. Add lines 2a-2f			2,179,933.					
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			1,629,406.		-2,852.	1,632,258.	
	4 Income from investment of tax-exempt bond proceeds							
	5 Royalties							
	6 a Gross rents	6a	(i) Real					
			(ii) Personal					
	b Less: rental expenses	6b						
	c Rental income or (loss)	6c						
	d Net rental income or (loss)							
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities					
			(ii) Other					
				43,678,663.				
	b Less: cost or other basis and sales expenses	7b		140,813,969.				
	c Gain or (loss)	7c		2,864,694.				
	d Net gain or (loss)			2,864,694.			2,864,694.	
8 a Gross income from fundraising events (not including \$ 1,605,735. of contributions reported on line 1c). See Part IV, line 18	8a							
			12,875.					
			248,919.					
b Less: direct expenses	8b							
c Net income or (loss) from fundraising events				-236,044.		-236,044.		
9 a Gross income from gaming activities. See Part IV, line 19	9a							
b Less: direct expenses	9b							
c Net income or (loss) from gaming activities								
10 a Gross sales of inventory, less returns and allowances	10a							
b Less: cost of goods sold	10b							
c Net income or (loss) from sales of inventory								
Miscellaneous Revenue	11 a MAIL LIST RENTAL	Business Code						
			900099	145,278.			145,278.	
	b HONORARIA		900099	1,000.			1,000.	
	c							
	d All other revenue							
e Total. Add lines 11a-11d				146,278.				
12 Total revenue. See instructions				273,728,385.	2,179,933.	-2,852.	4,407,186.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX X

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	8,183,720.	8,183,720.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	100,000.	100,000.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	2,125,255.	2,125,255.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	3,266,891.	2,108,993.	644,781.	513,117.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	177,562.	140,000.	37,562.	
7 Other salaries and wages	79,877,044.	64,038,777.	8,475,437.	7,362,830.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	7,528,016.	5,995,134.	822,550.	710,332.
9 Other employee benefits	12,427,904.	9,963,388.	1,322,452.	1,142,064.
10 Payroll taxes	5,434,163.	4,327,639.	593,765.	512,759.
11 Fees for services (nonemployees):				
a Management	281,982.	224,564.	30,811.	26,607.
b Legal	776,603.	726,358.	26,351.	23,894.
c Accounting	242,935.		242,935.	
d Lobbying	3,250.	3,250.		
e Professional fundraising services. See Part IV, line 17	1,231,720.			1,231,720.
f Investment management fees	5,874,702.		5,874,702.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch. O.)	23,916,770.	23,225,296.	445,260.	246,214.
12 Advertising and promotion	3,364,550.	2,399,725.	1,028.	963,797.
13 Office expenses	9,078,481.	6,469,374.	124,603.	2,484,504.
14 Information technology	4,288,482.	3,451,982.	450,431.	386,069.
15 Royalties				
16 Occupancy	7,353,849.	5,858,718.	802,156.	692,975.
17 Travel	68,249.	41,819.	17,301.	9,129.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings	212,606.	189,136.	11,626.	11,844.
20 Interest	904,602.	720,404.	98,841.	85,357.
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	3,049,227.	2,428,454.	333,109.	287,664.
23 Insurance	590,993.	470,653.	64,575.	55,765.
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a CREDIT CARD FEES	667,731.	4,653.	0.	663,078.
b LIST RENTALS	357,658.	198,726.		158,932.
c STORAGE	204,518.	162,873.	22,347.	19,298.
d MEMBERSHIP FEES & DUES	199,411.	187,137.	10,232.	2,042.
e All other expenses	279,281.	279,281.		
25 Total functional expenses. Add lines 1 through 24e	182,068,155.	144,025,309.	20,452,855.	17,589,991.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				
Check here <input checked="" type="checkbox"/> X if following SOP 98-2 (ASC 958-720)	4,334,084.	2,688,597.	0.	1,645,487.

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	11,057,792.	1	12,842,977.
	2 Savings and temporary cash investments	20,549,269.	2	5,700,115.
	3 Pledges and grants receivable, net	27,349,679.	3	20,260,545.
	4 Accounts receivable, net	46,458.	4	46,458.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0.	5	0.
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0.	6	0.
	7 Notes and loans receivable, net	0.	7	0.
	8 Inventories for sale or use	0.	8	0.
	9 Prepaid expenses and deferred charges	5,409,203.	9	6,175,562.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 74,480,281.		
	b Less: accumulated depreciation	10b 38,083,857.		
	11 Investments - publicly traded securities	35,137,525.	10c	36,396,424.
	12 Investments - other securities. See Part IV, line 11	263,120,101.	11	428,556,788.
	13 Investments - program-related. See Part IV, line 11	104,589,476.	12	120,341,245.
	14 Intangible assets	0.	13	0.
	15 Other assets. See Part IV, line 11	0.	14	0.
16 Total assets. Add lines 1 through 15 (must equal line 33)	0.	15	45,256,063.	
	467,259,503.	16	675,576,177.	
Liabilities	17 Accounts payable and accrued expenses	22,642,566.	17	36,948,019.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities	9,056,413.	20	8,744,873.
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties	10,111,417.	24	9,329,820.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	38,928,971.	25	75,041,922.
	26 Total liabilities. Add lines 17 through 25	80,739,367.	26	130,064,634.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	272,550,192.	27	348,990,267.
	28 Net assets with donor restrictions	113,969,944.	28	196,521,276.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	386,520,136.	32	545,511,543.
	33 Total liabilities and net assets/fund balances	467,259,503.	33	675,576,177.

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Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	273,728,385.
2	Total expenses (must equal Part IX, column (A), line 25)	2	182,068,155.
3	Revenue less expenses. Subtract line 2 from line 1	3	91,660,230.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	386,520,136.
5	Net unrealized gains (losses) on investments	5	62,763,384.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	6.
9	Other changes in net assets or fund balances (explain on Schedule O)	9	4,567,787.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	545,511,543.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant?
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	161,593,821.	174,988,334.	173,735,553.	187,198,934.	267,144,118.	964,660,760.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	161,593,821.	174,988,334.	173,735,553.	187,198,934.	267,144,118.	964,660,760.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						120,546,158.
6 Public support. Subtract line 5 from line 4.						844,114,602.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4	161,593,821.	174,988,334.	173,735,553.	187,198,934.	267,144,118.	964,660,760.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	2,547,986.	3,366,262.	4,884,885.	3,054,202.	1,629,406.	15,482,741.
9 Net income from unrelated business activities, whether or not the business is regularly carried on	78,233.	82,835.	0.	0.	0.	161,068.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	259,525.	241,160.	462,225.	179,076.	159,153.	1,301,139.
11 Total support. Add lines 7 through 10						981,605,708.
12 Gross receipts from related activities, etc. (see instructions)					12	17,325,760.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f))	14	85.99 %
15 Public support percentage from 2019 Schedule A, Part II, line 14	15	91.29 %
16a 33 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2019 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2019 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2020. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
b A family member of a person described in line 11a above?		
c A 35% controlled entity of a person described in line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		
11a		
11b		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		
1		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
2 Activities Test. Answer lines 2a and 2b below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>	Yes	No
b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.**
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2020

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1 Distributable amount for 2020 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2020 (reasonable cause required - explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2020			
a From 2015			
b From 2016			
c From 2017			
d From 2018			
e From 2019			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2020 distributable amount			
i Carryover from 2015 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2020 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2020 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.			
7 Excess distributions carryover to 2021. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2016			
b Excess from 2017			
c Excess from 2018			
d Excess from 2019			
e Excess from 2020			

Schedule A (Form 990 or 990-EZ) 2020

Part VI **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

MAILING LIST RENTALS

2016 AMOUNT: \$ 104,689.

2017 AMOUNT: \$ 174,253.

2018 AMOUNT: \$ 240,084.

2019 AMOUNT: \$ 168,551.

2020 AMOUNT: \$ 145,278.

HONORARIA

2016 AMOUNT: \$ 850.

2017 AMOUNT: \$ 13,274.

2018 AMOUNT: \$ 3,706.

2019 AMOUNT: \$ 7,000.

2020 AMOUNT: \$ 1,000.

RETAIL SALES

2016 AMOUNT: \$ 376.

2017 AMOUNT: \$ 62.

2018 AMOUNT: \$ 0.

2019 AMOUNT: \$ 0.

2020 AMOUNT: \$ 0.

FUNDRAISING EVENTS

2016 AMOUNT: \$ 153,610.

2017 AMOUNT: \$ 53,571.

2018 AMOUNT: \$ 218,435.

2019 AMOUNT: \$ 3,525.

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)

2020 AMOUNT: \$ 12,875.

Multiple horizontal lines for supplemental information.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number

13-2654926

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization NATURAL RESOURCES DEFENSE COUNCIL, INC.	Employer identification number 13-2654926
---	--

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<hr/> <hr/> <hr/>	\$ 88,000,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
2	<hr/> <hr/> <hr/>	\$ 10,294,511.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	<hr/> <hr/> <hr/>	\$ 9,052,500.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
4	<hr/> <hr/> <hr/>	\$ 6,500,000.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization NATURAL RESOURCES DEFENSE COUNCIL, INC.	Employer identification number 13-2654926
---	--

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	SECURITIES - PUBLICLY TRADED _____ _____ _____	\$ 88,000,000.	11/18/20
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____
_____	_____ _____ _____	\$ _____	_____

Name of organization NATURAL RESOURCES DEFENSE COUNCIL, INC.	Employer identification number 13-2654926
---	--

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

SCHEDULE C
(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ **Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization <p style="text-align: center;">NATURAL RESOURCES DEFENSE COUNCIL, INC.</p>	Employer identification number <p style="text-align: center;">13-2654926</p>
--	---

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ▶ \$ _____
- 3 Volunteer hours for political campaign activities _____

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ _____
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ _____
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? Yes No
- 4a Was a correction made? Yes No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ _____
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ _____
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$ _____
- 4 Did the filing organization file **Form 1120-POL** for this year? Yes No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. **Schedule C (Form 990 or 990-EZ) 2020**

LHA

032041 12-02-20

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a	Total lobbying expenditures to influence public opinion (grassroots lobbying)	120,965.													
b	Total lobbying expenditures to influence a legislative body (direct lobbying)	871,395.													
c	Total lobbying expenditures (add lines 1a and 1b)	992,360.													
d	Other exempt purpose expenditures	181,075,795.													
e	Total exempt purpose expenditures (add lines 1c and 1d)	182,068,155.													
f	Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000.													
<table border="1" style="width: 100%;"> <thead> <tr> <th style="width: 50%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width: 50%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g	Grassroots nontaxable amount (enter 25% of line 1f)	250,000.													
h	Subtract line 1g from line 1a. If zero or less, enter -0-	0.													
i	Subtract line 1f from line 1c. If zero or less, enter -0-	0.													
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No												

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.
c Total lobbying expenditures	1,001,990.	986,883.	968,931.	992,360.	3,950,164.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000.
f Grassroots lobbying expenditures	123,824.	84,490.	213,417.	120,965.	542,696.

Schedule C (Form 990 or 990-EZ) 2020

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? ..			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total. Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	
a Current year	2a
b Carryover from last year	2b
c Total	2c
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4
5 Taxable amount of lobbying and political expenditures (See instructions)	5

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHEDULE C, PART II-A

ON FORM 990, PART IX, LINE 11D, NRDC REPORTS \$3,250 IN LOBBYING EXPENSES,

WHICH REPRESENTS AMOUNTS PAID TO LOBBYING CONSULTANTS. THESE FEES

REPRESENT ONLY A PORTION OF THE LOBBYING EXPENDITURES NRDC REPORTS ON

SCHEDULE C, PART II-A. EMPLOYEE TIME THAT IS DIRECTED TOWARD LOBBYING

INITIATIVES (AND CATEGORIZED AS LOBBYING EXPENDITURES ON SCHEDULE C) HAS

Part IV Supplemental Information *(continued)*

BEEN REPORTED ON PART IX IN LINES 5, 7, 8, 9, & 10 RATHER THAN ON LINE

11D.

Multiple horizontal lines for supplemental information input.

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL, INC. **Employer identification number** 13-2654926

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes <input type="checkbox"/> No	
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes <input type="checkbox"/> No	

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area
 Protection of natural habitat Preservation of a certified historic structure
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2020

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	258,252,876.	240,454,388.	214,771,003.	180,725,747.	155,645,646.
b Contributions	19,420,811.	16,834,056.	15,529,650.	23,023,021.	7,858,169.
c Net investment earnings, gains, and losses	66,742,572.	12,743,792.	13,780,515.	13,443,984.	20,388,782.
d Grants or scholarships					
e Other expenditures for facilities and programs	1,749,966.	8,800,854.	1,692,012.	1,167,794.	1,792,401.
f Administrative expenses	5,837,328.	2,978,506.	1,934,768.	1,253,955.	1,374,449.
g End of year balance	336,828,965.	258,252,876.	240,454,388.	214,771,003.	180,725,747.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment 85.0000 %
 - b Permanent endowment 9.0000 %
 - c Term endowment 6.0000 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|-----|----|
| (i) Unrelated organizations | | X |
| (ii) Related organizations | | X |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings		47,639,493.	23,943,451.	23,696,042.
c Leasehold improvements		5,114,959.	2,080,105.	3,034,854.
d Equipment		15,554,885.	12,060,301.	3,494,584.
e Other		6,170,944.		6,170,944.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				36,396,424.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) HEDGE FUNDS	82,606,170.	END-OF-YEAR MARKET VALUE
(B) INV. IN SPLIT INTEREST AGREEMENTS	24,960,851.	END-OF-YEAR MARKET VALUE
(C) PRIVATE EQUITIES	12,756,317.	END-OF-YEAR MARKET VALUE
(D) VENTURE CAPITAL FUNDS	17,907.	END-OF-YEAR MARKET VALUE
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	120,341,245.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) RIGHT-OF-USE ASSETS	45,256,063.
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	45,256,063.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) OPERATING LEASE LIABILITY	52,840,014.
(3) CHARITABLE GIFT ANNUITIES & CRUT	14,515,648.
(4) DEFINED BENEFIT PLAN OBLIGATION	4,203,766.
(5) DEFERRED COMPENSATION 457(B)	3,255,131.
(6) SPLIT INTEREST AGREEMENT - POOLED INCOME FUND	227,363.
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	75,041,922.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	333,787,862.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	62,763,384.
b	Donated services and use of facilities	2b	2,930,279.
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	65,693,663.
3	Subtract line 2e from line 1	3	268,094,199.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	5,874,702.
b	Other (Describe in Part XIII.)	4b	-240,516.
c	Add lines 4a and 4b	4c	5,634,186.
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)	5	273,728,385.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	179,372,651.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	2,930,279.
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	2,930,279.
3	Subtract line 2e from line 1	3	176,442,372.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	5,874,702.
b	Other (Describe in Part XIII.)	4b	-248,919.
c	Add lines 4a and 4b	4c	5,625,783.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)	5	182,068,155.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

ENDOWMENT FUNDS

NRDC'S ENDOWMENT FUND IS INTENDED TO SUPPORT ITS ENVIRONMENTAL AND

CONSERVATION PROGRAMS (SPECIFICALLY, THOSE DESCRIBED IN DETAIL IN PART III

TO THE FORM 990). THE TRUSTEES HAVE ADOPTED A SPENDING POLICY THAT ALLOWS

FOR UP TO 5% OF THE AVERAGE FAIR VALUE OF QUASI-ENDOWMENT AND PERMANENT

ENDOWMENT FUNDS TO BE USED IN SUPPORT OF OPERATIONS ON AN

ANNUAL BASIS.

NRDC'S ENDOWMENT CONSISTS OF 62 INDIVIDUAL FUNDS (47 DONOR-RESTRICTED AND

15 QUASI-ENDOWMENTS) AND IS AN AGGREGATION OF GIFTS PROVIDED BY DONORS

WITH THE REQUIREMENT THEY BE HELD IN PERPETUITY TO GENERATE EARNINGS NOW

Part XIII Supplemental Information (continued)

AND IN FUTURE YEARS TO SUPPORT A VARIETY OF PURPOSES, INCLUDING FUNDING

ITS PROGRAM AND SUPPORTING SERVICES. IT ALSO INCLUDES FUNDS DESIGNATED BY

NRDC'S BOARD OF TRUSTEES TO FUNCTION AS AN ENDOWMENT (QUASI-ENDOWMENT).

NET ASSETS ASSOCIATED WITH INDIVIDUAL ENDOWMENT FUNDS, INCLUDING FUNDS

DESIGNATED BY NRDC'S BOARD OF TRUSTEES TO FUNCTION AS ENDOWMENTS, ARE

CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OR ABSENCE OF DONOR-IMPOSED

RESTRICTIONS.

PART X, LINE 2:

INCOME TAXES

NRDC FOLLOWS GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCERTAINTY IN TAX

POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, INCLUDING ISSUES

RELATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT. THIS GUIDANCE

PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN ONLY BE

RECOGNIZED IN THE CONSOLIDATED FINANCIAL STATEMENTS IF THE POSITION IS

"MORE-LIKELY-THAN-NOT" TO BE SUSTAINED IF THE POSITION WERE

TO BE CHALLENGED BY A TAXING AUTHORITY.

THE ASSESSMENT OF THE TAX POSITION IS BASED SOLELY ON THE TECHNICAL MERITS

OF THE POSITION, WITHOUT REGARD TO THE LIKELIHOOD THAT THE TAX POSITION

MAY BE CHALLENGED. NRDC HAS PROCESSES PRESENTLY IN PLACE TO ENSURE THE

MAINTENANCE OF ITS TAX-EXEMPT STATUS; TO IDENTIFY AND REPORT UNRELATED

INCOME; DETERMINE ITS FILING AND TAX OBLIGATIONS IN JURISDICTIONS FOR

WHICH IT HAS NEXUS; AND, TO REVIEW OTHER MATTERS THAT MAY BE CONSIDERED

UNCERTAIN TAX POSITIONS. NRDC DOES NOT BELIEVE ITS 2021 AND 2020

CONSOLIDATED FINANCIAL STATEMENTS INCLUDE ANY MATERIAL UNCERTAIN TAX

POSITIONS.

Part XIII Supplemental Information (continued)

PART IX, RIGHT-OF-USE ASSETS, LINE 1:

THE FINANCIAL ACCOUNTING STANDARDS BOARD ("FASB") IMPLEMENTED A NEW LEASE ACCOUNTING STANDARD THAT BECAME EFFECTIVE FOR NATURAL RESOURCES DEFENSE COUNCIL, INC. IN THE YEAR ENDING JUNE 30, 2021. THIS ACCOUNTING STANDARD WAS EFFECTUATED TO IMPROVE THE TRANSPARENCY SURROUNDING KEY INFORMATION PERTAINING TO AN EXEMPT ORGANIZATION'S LEASING ARRANGEMENTS (AND TO ENSURE THAT ALL ORGANIZATIONS WERE RECORDING THE TRANSACTIONS UNIFORMLY ON THEIR BALANCE SHEETS).

PART XI, LINE 4B - OTHER ADJUSTMENTS:

SPECIAL EVENT EXPENSES ALLOCATED AGAINST SPECIAL EVENT	
REVENUE ON PART VIII	-248,919.
NON-CASH CONTRIBUTIONS RE-CLASSED OUT OF THE CHANGE IN	
VALUE OF SPLIT INTERE	8,403.
TOTAL TO SCHEDULE D, PART XI, LINE 4B	-240,516.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

SPECIAL EVENT EXPENSES ALLOCATED AGAINST SPECIAL EVENT	
REVENUE ON PART VIII	-248,919.

PARTS XI AND XII

NRDC DOES NOT RECEIVE STANDALONE FINANCIAL STATEMENTS; ITS OPERATIONS ARE CONSOLIDATED WITH THREE AFFILIATED ORGANIZATIONS, THE NRDC ACTION FUND, NRDC LIMITED, AND NRDC ACTION VOTES. THE PARTS XI AND XII RECONCILIATION ON SCHEDULE D TIE BACK TO NRDC'S FINANCIAL INFORMATION WITHIN THE AUDITED FINANCIAL STATEMENTS AND NOT TO THE CONSOLIDATED NUMBERS.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL, INC.	Employer identification number 13-2654926
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Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
EAST ASIA AND THE PACIFIC	1	47	PROGRAM SERVICES	CLEAN ENERGY ADVOCACY	9,498,531.
SOUTH ASIA	0	8	PROGRAM SERVICES	CLEAN ENERGY ADVOCACY	565,881.
SOUTH AMERICA	0	3	PROGRAM SERVICES	CLEAN ENERGY ADVOCACY	27,533.
NORTH AMERICA	0	6	PROGRAM SERVICES	ENVIRONMENTAL ADVOCACY	558,529.
EUROPE (INCLUDING ICELAND & GREENLAND)	0	7	FUNDRAISING	ENVIRONMENTAL ADVOCACY	1,908,280.
SUB-SAHARAN AFRICA	0	1	PROGRAM SERVICES	ENVIRONMENTAL ADVOCACY	25,000.
CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		87,779,766.
EAST ASIA AND THE PACIFIC	0	0	GRANTMAKING		1,759,965.
3 a Subtotal	1	72			102,123,485.
b Total from continuation sheets to Part I	0	0			365,290.
c Totals (add lines 3a and 3b)	1	72			102,488,775.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

Part I Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	GRANTMAKING		166,290.
NORTH AMERICA	0	0	GRANTMAKING		20,000.
SOUTH ASIA	0	0	GRANTMAKING		155,000.
SUB-SAHARAN AFRICA	0	0	GRANTMAKING		24,000.
Totals					365,290.

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	12,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	20,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	10,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	42,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	49,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	20,779.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	21,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	21,000.	WIRE	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 43

3 Enter total number of other organizations or entities

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	30,628.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	78,751.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	401,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	17,811.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	125,935.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	80,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	10,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	143,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	105,000.	WIRE	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	33,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	35,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	18,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	60,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	46,990.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	15,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	15,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	149,291.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	81,000.	WIRE	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	20,779.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	12,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	15,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	21,000.	WIRE	0.		
		EAST ASIA AND THE PACIFIC	CLEAN ENERGY	50,000.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CLEAN ENERGY	10,547.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CLEAN ENERGY	54,680.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CLEAN ENERGY	45,815.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CLEAN ENERGY	19,421.	WIRE	0.		

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	CLEAN ENERGY	10,794.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CLEAN ENERGY	7,030.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	CLEAN ENERGY	18,003.	WIRE	0.		
		NORTH AMERICA	CLEAN ENERGY	20,000.	WIRE	0.		
		SOUTH ASIA	CLEAN ENERGY	20,000.	WIRE	0.		
		SOUTH ASIA	CLEAN ENERGY	25,000.	WIRE	0.		
		SOUTH ASIA	CLEAN ENERGY	110,000.	WIRE	0.		
		SUB-SAHARAN AFRICA	CLEAN ENERGY	24,000.	WIRE	0.		

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 3:

ACTIVITIES OUTSIDE THE UNITED STATES

NRDC MONITORS ALL EXPENDITURES TO ENSURE THAT AMOUNTS ARE USED PROPERLY.

OUTSIDE OF SALARIES AND BENEFITS (U.S. HEADQUARTERS PROCESSES DIRECTLY),

NRDC USED THE BELOW PROCESS TO REVIEW AND MONITOR DISCRETIONARY

EXPENDITURES SUCH AS TRAVEL AND CONSULTING.

PROGRAM ASSISTANTS IN CHINA VERIFY ALL INVOICES TO ENSURE ACCURACY. ALL

INVOICES ARE THEN REVIEWED AND SIGNED OFF BY THE DIRECT SUPERVISOR OF THE

REQUESTOR (EITHER PROJECT LEADER/ PROJECT MANAGER). NEXT, THE DIRECTOR

AND DEPUTY DIRECTOR OF CHINA PROGRAM REVIEW AND APPROVE LARGE ITEMS OF

EXPENDITURE.

SCHEDULE F, PART IV

THE NATURAL RESOURCES DEFENSE COUNCIL INVESTS DIRECTLY IN VARIOUS

ALTERNATIVE INVESTMENTS THAT MAY BE ORGANIZED AS EITHER FOREIGN

CORPORATIONS OR FOREIGN PARTNERSHIPS; IT LIKewise, INVESTS IN DOMESTIC

LIMITED PARTNERSHIPS THAT MAY, IN TURN, INVEST IN FOREIGN CORPORATIONS

OR PARTNERSHIPS. NEVERTHELESS, NRDC'S INVESTMENT ACTIVITIES MAY NOT

REACH THE THRESHOLDS REQUIRED FOR THE FILING OF FORMS 926, 5471, 8621,

OR 8865. TO THE EXTENT THAT NRDC IS REQUIRED TO COMPLETE ONE (OR MORE)

OF THESE FOREIGN FORMS, THEY ARE FILED WITH THE FORM 990-T FILING.

SCHEDULE G
(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

2020

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization: **NATURAL RESOURCES DEFENSE COUNCIL, INC.**
Employer identification number: **13-2654926**

Part I

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- a Mail solicitations
 - b Internet and email solicitations
 - c Phone solicitations
 - d In-person solicitations
 - e Solicitation of non-government grants
 - f Solicitation of government grants
 - g Special fundraising events
- 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? **Yes** **No**
- b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
M&R STRATEGIC SERVICES - 1101 CT AVE, WASHINGTON, DC 20036	DIGITAL ADVOCACY & FUNDRAISING CONSULTANT		X	0.	1,084,558.	-1,084,558.
O'BRIEN GARRETT - 1133 19TH ST, NW, WASHINGTON, DC 20036	FUNDRAISING CONSULTANT		X	0.	147,162.	-147,162.
Total					1,231,720.	-1,231,720.

- 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AL, AK, AR, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY
NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
		LA BENEFIT (event type)	ANNIVERSARY/WINTER BENEFIT (event type)	NONE (total number)	
Revenue	1 Gross receipts	1,618,610.			1,618,610.
	2 Less: Contributions	1,605,735.			1,605,735.
	3 Gross income (line 1 minus line 2)	12,875.			12,875.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	59,640.	106,518.		166,158.
	7 Food and beverages				
	8 Entertainment	11,813.	58,400.		70,213.
	9 Other direct expenses	12,135.	413.		12,548.
	10 Direct expense summary. Add lines 4 through 9 in column (d)				248,919.
11 Net income summary. Subtract line 10 from line 3, column (d)				-236,044.	

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
	2 Cash prizes				
Direct Expenses	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No		
7 Direct expense summary. Add lines 2 through 5 in column (d)					
8 Net gaming income summary. Subtract line 7 from line 1, column (d)					

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No

b If "Yes," explain: _____

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13 Indicate the percentage of gaming activity conducted in:

a The organization's facility	13a	%
b An outside facility	13b	%
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ _____

Address ▶ _____

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____
- c If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

- Director/officer
- Employee
- Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE G, PART I, FUNDRAISERS

THE PROFESSIONAL FUNDRAISERS DISCLOSED ON NRDC'S FORM 990 PROVIDE A

SUITE OF CONSULTING AND FUNDRAISING SERVICES THAT ENHANCE THE

ORGANIZATION'S ABILITY TO ADVANCE ITS OWN TAX-EXEMPT MISSION. NRDC DOES

NOT SPECIFICALLY TRACK THE FUNDRAISING DOLLARS EACH FUNDRAISER

GENERATED AND SO DETERMINING AN ACCURATE ALLOCATION OF THESE RECEIPTS

TO ALIGN WITH THE 990 REPORTING REQUIREMENTS IS DIFFICULT.

NEVERTHELESS, NRDC DOES ROUTINELY REVIEW ITS FUNDRAISING RELATIONSHIPS TO ENSURE THAT THE SERVICES IT RECEIVES PROVIDE A GOOD RATE OF RETURN

Part IV Supplemental Information (continued)

TO THE ORGANIZATION ON ITS FUNDRAISING BUDGET.

DUE TO THE COVID-19 PANDEMIC, MOST OF NRDC'S IN-PERSON FUNDRAISING

EVENTS WERE CANCELLED. NRDC INCURRED SOME NON-REIMBURSABLE COSTS FOR

THESE EVENTS AND HAS ALLOCATED THEM ACCORDINGLY IN SCHEDULE G, PART II.

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2020

**Open to Public
Inspection**

Name of the organization **NATURAL RESOURCES DEFENSE COUNCIL, INC.** Employer identification number **13-2654926**

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ALLIANCE FOR AFFORDABLE ENERGY 4505 S. CLAIBONE AVENUE NEW ORLEANS, LA 70125	72-1057834	501(C)(3)	38,000.	0.			ENV. ADVOCACY
ALLIANCE OF NORTH CAROLINA BLACK ELECTED OFFICIALS - P.O. BOX 27886 - RALEIGH, NC 27611	56-2210571	501(C)(3)	125,000.	0.			ENV. ADVOCACY
AMERICAN ASSOCIATION OF BLACKS IN ENERGY, CALIFORNIA CHAPTER - 9668 MILLIKEN AVE. - RANCHO CUCAMONGA, CA 91730	27-0952304	501(C)(3)	10,000.	0.			ENV. ADVOCACY
AMERICAN COUNCIL FOR AN ENERGY 529 14TH STREET NW, SUITE 600 WASHINGTON, DC 20045	94-2711707	501(C)(3)	80,000.	0.			ENV. ADVOCACY
AMERICAN SALTWATER GUIDES ASSOCIATION, INC - P.O. BOX 20482 - FLORAL PARK, NY 11002	83-2843826	501(C)(3)	30,000.	0.			ENV. ADVOCACY
AMERICAN WIND WILDLIFE INSTITUTE 1990 K STREET, NW WASHINGTON, DC 20006	26-1587829	501(C)(3)	11,000.	0.			ENV. ADVOCACY

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ 151.
- 3** Enter total number of other organizations listed in the line 1 table ▶ 3.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ASIAN AMERICANS UNITED 1023 CALLOWHILL STREET PHILADELPHIA, PA 19123	22-2981076	501(C)(3)	10,000.	0.			ENV. ADVOCACY
ASIAN PACIFIC AMERICAN INSTITUTE FOR CONGRESSIONAL STUDIES - 1001 CONNECTICUT AVENUE, NW - WASHINGTON, DC 20036	52-1917903	501(C)(3)	25,000.	0.			ENV. ADVOCACY
ASSOCIATION FOR ENERGY AFFORDABILITY, INC. - ATTN: FISCAL DEPARTMENT - BRONX, NY 10454	13-3374285	501(C)(3)	25,000.	0.			ENV. ADVOCACY
ATLANTIC COUNCIL 1030 15TH STREET NW WASHINGTON, DC 20005	52-0742294	501(C)(3)	80,000.	0.			ENV. ADVOCACY
BAY AREA REGIONAL HEALTH INEQUITIES INITIATIVE - P.O. BOX 399385 - SAN FRANCISCO, CA 94139-9385	23-7255435	501(C)(3)	105,000.	0.			ENV. ADVOCACY
BICYCLE COLORADO 1525 MARKET STREET DENVER, CO 80202	84-1201078	501(C)(3)	6,000.	0.			ENV. ADVOCACY
BLACK AUTONOMY COMMUNITY ACTION NETWORK - 1940 UNION AVE. - BENTON HARBOR, MI 49022	14-1859348	501(C)(3)	6,750.	0.			ENV. ADVOCACY
BLACKS IN GREEN 6011 S. ST. LAWRENCE AVENUE CHICAGO, IL 60637	45-2453557	501(C)(3)	21,000.	0.			ENV. ADVOCACY
BLUE GREEN ALLIANCE FOUNDATION 2701 UNIVERSITY AVE SE, #209 MINNEAPOLIS, MN 55414	20-3477309	501(C)(3)	105,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BLUEPRINT NORTH CAROLINA 3739 NATIONAL DRIVE RALEIGH, NC 27612	27-2459538	501(C)(3)	225,000.	0.			ENV. ADVOCACY
BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM - 21 N. PARK STREET, SUITE 6401 - MADISON, WI 53715	39-6006492	501(C)(3)	40,000.	0.			ENV. ADVOCACY
BUSINESS COUNCIL FOR SUSTAINABLE ENERGY FOUNDATION - 805 15TH STREET, NW - WASHINGTON, DC 20005	32-0491333	501(C)(3)	7,000.	0.			ENV. ADVOCACY
CALIFORNIA ELECTRICAL TRANSPORTATION COALITION - 1015 K STREET, STE 200 - SACRAMENTO, CA 95814	68-0304008	501(C)(3)	10,000.	0.			ENV. ADVOCACY
CALIFORNIA FOUNDATION ON THE ENVIRONMENT & ADVOCACY - PIER 35, SUITE 202 - SAN FRANCISCO, CA 94133	94-2579986	501(C)(3)	8,000.	0.			ENV. ADVOCACY
CENTER FOR COALFIELD JUSTICE P.O. BOX 4023 WASHINGTON, PA 15301	25-1781592	501(C)(3)	10,000.	0.			ENV. ADVOCACY
CENTER FOR SCIENCE IN PUBLIC PARTICIPATION - 224 NORTH CHURCH AVENUE - BOZEMAN, MT 59715	81-0512321	501(C)(3)	35,000.	0.			ENV. ADVOCACY
CENTRAL COAST ALLIANCE UNITED FOR A SUSTAINABLE ECONOMY - 2021 SPERRY AVE., #9 - VENTURA, CA 93003	77-0578864	501(C)(3)	8,000.	0.			ENV. ADVOCACY
CHAMBERS FOR INNOVATION AND CLEAN ENERGY - 235 MONTGOMERY ST - SAN FRANCISCO, CA 94104	94-3114015	501(C)(3)	43,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CITIZENS CAMPAIGN FOR THE ENVIRONMENT - 225-A MAIN STREET - FARMINGDALE, NY 11735	11-2983418	501(C)(3)	11,000.	0.			ENV. ADVOCACY
CITIZENS FOR PENNSYLVANIA'S FUTURE 610 NORTH THIRD STREET HARRISBURG, PA 17101	31-1607866	501(C)(3)	15,000.	0.			ENV. ADVOCACY
CLCV EDUCATION FUND 350 FRANK H. OGAWA PLAZA OAKLAND, CA 94612	94-3232552	501(C)(3)	13,000.	0.			ENV. ADVOCACY
CLEAN ENERGY LEADERSHIP INSTITUTE 1212 BROADWAY, FL 16 OAKLAND, CA 94612	46-3102331	501(C)(3)	10,000.	0.			ENV. ADVOCACY
CLEAN PRODUCTION ACTION, INC. 1310 BROADWAY SOMERVILLE, MA 02144	45-3560728	501(C)(3)	10,000.	0.			ENV. ADVOCACY
CLEANTECH ALLIANCE WASHINGTON 1301 5TH AVE. SEATTLE, WA 98101	32-0199835	501(C)(6)	10,000.	0.			ENV. ADVOCACY
COALITION OF COMMUNITIES OF COLOR 221 NW 2ND AVE. PORTLAND, OR 97209	47-4448490	501(C)(3)	50,000.	0.			ENV. ADVOCACY
COLORADO PEOPLES ALLIANCE 700 KALAMATH ST DENVER, CO 80204	84-1599036	501(C)(3)	30,000.	0.			ENV. ADVOCACY
COMING CLEAN, INC. 28 VERNON ST. BRATTLEBORO, VT 05301	04-3429794	501(C)(3)	900,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

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COMITE CIVICO DEL VALLE, INC. 235 MAIN STREET BRAWLEY, CA 92227	33-0411322	501(C)(3)	7,500.	0.			ENV. ADVOCACY
COMMUNITIES FOR A BETTER ENVIRONMENT - 6325 PACIFIC BLVD - HUNTINGTON PARK, CA 90255	94-2998086	501(C)(3)	11,875.	0.			ENV. ADVOCACY
COMMUNITY STABILIZATION PROJECT 501 N. DALE STREET ST. PAUL, MN 55103	41-1729493	501(C)(3)	12,000.	0.			ENV. ADVOCACY
COMMUNITY WATER CENTER 900 WEST OAK AVE VISALIA, CA 93291	80-0267674	501(C)(3)	25,000.	0.			ENV. ADVOCACY
CONGRESSIONAL BLACK CAUCUS FOUNDATION, INC. - 1720 MASSACHUSETTS AVE. NW - WASHINGTON, DC 20036	52-1160561	501(C)(4)	25,000.	0.			ENV. ADVOCACY
CONGRESSIONAL HISPANIC CAUCUS INSTITUTE, INC. - 1128 16TH STREET, NW - WASHINGTON, DC 20036	52-1114225	501(C)(3)	35,000.	0.			ENV. ADVOCACY
CONSERVATION VOTERS NEW MEXICO 121 SANDOVAL STREET, SUITE 200 SANTE FE, NM 87501	91-1982332	501(C)(3)	10,000.	0.			ENV. ADVOCACY
CONSERVATION VOTERS OF PENNSYLVANIA - P.O. BOX 2125 - PHILADELPHIA, PA 19103	27-0800179	501(C)(3)	10,000.	0.			ENV. ADVOCACY
CT LEAGUE OF CONSERVATION VOTERS EDUCATION FUND INC. - ATTN: LORI BROWN - HARTFORD, CT 06105	06-1582273	501(C)(3)	10,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DIRECTOR OF FINANCE - CITY OF BALTIMORE - 417 E. FAYETTE STREET - BALTIMORE, MD 21202	52-6000769	GOVERNMENT	15,200.	0.			ENV. ADVOCACY
DIVISION OF HOMELAND MINISTRIES 1099 N. MERIDIAN STREET INDIANAPOLIS, IN 46204	35-1290911	501(C)(3)	10,000.	0.			ENV. ADVOCACY
DREAM IN GREEN, INC. 2103 CORAL WAY MIAMI, FL 33145	20-5196010	501(C)(3)	15,000.	0.			ENV. ADVOCACY
EAST YARD COMMUNITIES FOR ENVIRONMENTAL JUSTICE/SEE - 2317 ATLANTIC BLVD - COMMERCE, CA 90040	95-4116679	501(C)(3)	20,000.	0.			ENV. ADVOCACY
ECONOMIC ADVANCEMENT RESEARCH INSTITUTE - 155 SOUTH STREET - WRENTHAM, MA 02093	45-3674945	501(C)(3)	50,000.	0.			ENV. ADVOCACY
ECORISE 1023 SPRINGDALE ROAD AUSTIN, TX 78721	80-0812900	501(C)(3)	67,500.	0.			ENV. ADVOCACY
ECOWORKS 22400 W 7 MILE RD DETROIT, MI 48219	38-2412482	501(C)(3)	53,040.	0.			ENV. ADVOCACY
EL PUEBLO 2321 CRABTREE BLVD RALEIGH, NC 27604	56-1934310	501(C)(3)	25,000.	0.			ENV. ADVOCACY
ELEVATE ENERGY 322 S. GREEN STREET, SUITE 300 CHICAGO, IL 60607	36-4443093	501(C)(3)	10,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EMERGING BUILDERS, INC 3125 GILLHAM PLAZA KANSAS CITY, MI 64109	83-4092816	501(C)(3)	10,000.	0.			ENV. ADVOCACY
ENVIRONMENTAL AND ENERGY STUDY INSTITUTE - 1020 19TH ST NW, SUITE 650 - WASHINGTON, DC 20036	52-1268030	501(C)(3)	30,000.	0.			ENV. ADVOCACY
ENVIRONMENTAL LAW INSTITUTE 1730 M STREET NW WASHINGTON, DC 20036	52-0901863	501(C)(3)	26,000.	0.			ENV. ADVOCACY
ENVIRONMENTAL LEADERSHIP PROGRAM, INC. - P.O. BOX 907 - GREENBELT, MD 20768-0907	04-3521791	501(C)(3)	5,500.	0.			ENV. ADVOCACY
ESPERANZA COMMUNITY HOUSING CORPORATION - 3655 SOUTH GRAND AVENUE, SUITE 280 - LOS ANGELES, CA 90007	95-4230345	501(C)(3)	60,000.	0.			ENV. ADVOCACY
FAIR DISTRICTS FUND ATTN: JOSH HANDELMAN WASHINGTON, DC 20005	82-2031949	501(C)(3)	150,000.	0.			ENV. ADVOCACY
FARM SCHOOL NYC 505 EIGHTH AVENUE NEW YORK, NY 10018	84-2867079	501(C)(3)	35,000.	0.			ENV. ADVOCACY
FOOD RESCUE US 1127 HIGH RIDGE RD. STAMFORD, CT 06905	27-4486556	501(C)(3)	12,000.	0.			ENV. ADVOCACY
GREEN DIVERSITY INITIATIVE 6218 GEORGIA AVENUE NW WASHINGTON, DC 20011	46-5220283	501(C)(3)	20,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GREEN LATINOS 801 PENNSYLVANIA AVE, NW WASHINGTON, DC 20004	26-3386082	501(C)(3)	20,000.	0.			ENV. ADVOCACY
GREEN UMBRELLA P.O. BOX 14270 CINCINNATI, OH 45250	31-1770299	501(C)(3)	5,500.	0.			ENV. ADVOCACY
GRIDLAB 1400 SHATTUCK AVE BERKELEY, CA 94709	82-4198360	501(C)(3)	20,000.	0.			ENV. ADVOCACY
GROUNDWORK NORTHEAST REVITALIZATION GROUP, INC - P.O. BOX 172403 - KANSAS CITY, KS 66117	45-4925472	501(C)(3)	10,000.	0.			ENV. ADVOCACY
HEALTHY BUILDING NETWORK 1710 CONNECTICUT AVENUE NW WASHINGTON, DC 20009	20-5036229	501(C)(3)	30,000.	0.			ENV. ADVOCACY
HEALTHY GULF P.O. BOX 2245 NEW ORLEANS, LA 70176	72-1447742	501(C)(3)	10,000.	0.			ENV. ADVOCACY
HEART OF THE ROCKIES INITIATIVE 120 HICKORY STREET, SUITE B MISSOULA, MT 59801	46-3635624	501(C)(3)	15,000.	0.			ENV. ADVOCACY
HEAVEN'S VIEW COMMUNITY DEVELOPMENT CORPORATION - 602 W. RICHMOND AVE. - PEORIA, IL 61606	36-3713695	501(C)(3)	68,427.	0.			ENV. ADVOCACY
ILLINOIS ENVIRONMENTAL COUNCIL EDUCATION - ATTN: CELESTE FLORES - SPRINGFIELD, IL 62701	51-0211835	501(C)(3)	10,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

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INCLUSIVE ACTION FOR THE CITY 2900 E. CESAR CHAVEZ AVE. LOS ANGELES, CA 90033	27-0584116	501(C)(3)	6,000.	0.			ENV. ADVOCACY
INDIAN CULTURAL ORGANIZATION 150 AMBER GROVE DR. CHICO, CA 95973	68-0443607	501(C)(3)	7,500.	0.			ENV. ADVOCACY
INICIATIVA DE ECO DESAROLLO DE BAHIA DE JOBOS INC. - P.O BOX 518 - SALINAS, PR 00751	66-0758170	501(C)(3)	14,000.	0.			ENV. ADVOCACY
INSTITUTE FOR LOCAL SELF RELIANCE 1200 18TH ST. NW STE. 700 WASHINGTON, DC 20036	23-7394104	501(C)(3)	25,000.	0.			ENV. ADVOCACY
LA COSECHA CSA 318 ISLETA BLVD SW, SUITE 202 ALBUQUERQUE, NM 87105	82-4552728	501(C)(3)	11,500.	0.			ENV. ADVOCACY
LANCASTER AGAINST PIPELINES 550 TUCQUAN GLEN ROAD HOLTWOOD, PA 17532	47-1761575	501(C)(3)	10,000.	0.			ENV. ADVOCACY
LATINO LEGISLATIVE CAUCUS FOUNDATION - 777 S. FIGUEROA STREET - LOS ANGELES, CA 90017	20-1993440	501(C)(3)	10,000.	0.			ENV. ADVOCACY
LEADERSHIP COUNSEL FOR JUSTICE AND ACCOUNTABILITY - 2210 SAN JOAQUIN STREET - FRESNO, CA 93721	46-1517800	501(C)(3)	10,000.	0.			ENV. ADVOCACY
LITTLE VILLAGE ENVIRONMENTAL JUSTICE ORGANIZATION - 2445 SOUTH SPAULDING AVENUE - CHICAGO, IL 60623	34-4259477	501(C)(3)	35,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LOS ANGELES NEIGHBORHOOD LAND TRUST - 1689 BEVERLY BLVD - LOS ANGELES, CA 90026	38-3687836	501(C)(3)	10,000.	0.			ENV. ADVOCACY
MAINE PEOPLE'S ALLIANCE 565 CONGRESS STREET PORTLAND, ME 04101	01-0383493	501(C)(3)	100,000.	0.			ENV. ADVOCACY
METEC 2605 W KRAUSE STREET PEORIA, IL 61605	37-1410246	501(C)(3)	216,667.	0.			ENV. ADVOCACY
MICHIGAN ENVIRONMENTAL COUNCIL 602 W. IONIA STREET LANSING, MI 48933	38-2517980	501(C)(3)	10,000.	0.			ENV. ADVOCACY
NALEO EDUCATIONAL FUND 1122 W. WASHINGTON BLVD., 3RD FL LOS ANGELES, CA 90015	52-1212849	501(C)(3)	25,000.	0.			ENV. ADVOCACY
NATIONAL ASSOCIATION OF CITY TRANSPORTATION OFFICIALS - 120 PARK AVENUE - NEW YORK, NY 10017	20-1874085	501(C)(3)	200,000.	0.			ENV. ADVOCACY
NATIONAL BLACK CAUCUS OF STATE LEGISLATORS - 444 NORTH CAPITOL ST, NW - WASHINGTON, DC 20001	52-1218832	501(C)(3)	10,000.	0.			ENV. ADVOCACY
NATIONAL HISPANIC CAUCUS OF STATE LEGISLATORS - 1444 I. STREET, NW - WASHINGTON, DC 20005	84-1168319	501(C)(3)	25,000.	0.			ENV. ADVOCACY
NATIONAL HISPANIC MEDICAL ASSOCIATION - 1920 L STREET NW, STE 725 - WASHINGTON, DC 20036	52-1884446	501(C)(3)	10,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL HOUSING TRUST 1101 30TH STREET, NW WASHINGTON, DC 20007	52-1477599	501(C)(3)	42,500.	0.			ENV. ADVOCACY
NATIONAL WILDLIFE FEDERATION ATTN: FINANCE DEPT RESTON, VA 20190-5362	53-0204616	501(C)(3)	7,500.	0.			ENV. ADVOCACY
NATIONAL YOUNG FARMERS COALITION 418 BROADWAY, SUITE 4 ALBANY, NY 12207	47-2072946	501(C)(3)	32,400.	0.			ENV. ADVOCACY
NEIGHBORSPLACE 445 N SACRAMENTO BOULEVARD CHICAGO, IL 60612	36-4105593	501(C)(3)	11,000.	0.			ENV. ADVOCACY
NEW ENGLAND AQUARIUM CORPORATION 1 CENTRAL WHARF BOSTON, MA 02110	04-2297514	501(C)(3)	18,500.	0.			ENV. ADVOCACY
NEW JERSEY AUDUBON 9 HARDCRABBLE ROAD BERNARDSVILLE, NJ 07924	22-1539642	501(C)(3)	10,000.	0.			ENV. ADVOCACY
NEW YORK LEAGUE OF CONSERVATION VOTERS EDUCATION FUND INC. - 30 BROAD STREET, 30TH FLOOR - NEW YORK, NY 10004	13-3727122	501(C)(3)	15,000.	0.			ENV. ADVOCACY
NEW YORK YOUTH CLIMATE LEADERS 615 MUNRO AVE. MAMARONECK, NY 10543	84-4720575	501(C)(3)	11,000.	0.			ENV. ADVOCACY
NORTH CAROLINA ASIAN AMERICANS TOGETHER - 711 HILLSBOROUGH STREET - RALEIGH, NC 27603	81-3125435	501(C)(3)	25,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTH CAROLINA HOUSING COALITION 104 CITY HALL PLAZA, #201 DURHAM, NC 27701	58-1795953	501(C)(3)	30,000.	0.			ENV. ADVOCACY
NORTHERN OAKLAND COUNTY BRANCH NAACP - 28 N SAGINAW, SUITE 910 - PONTIAC, MI 48342	37-1459566	501(C)(3)	10,000.	0.			ENV. ADVOCACY
NRDC ACTION FUND, INC. 40 W 20TH ST NEW YORK, NY 10011	13-3976062	501(C)(4)	90,000.	0.			ENV. ADVOCACY
NUEVA ESPERANZA 4261 NORTH 5TH STREET PHILADELPHIA, PA 19140	23-2552707	501(C)(3)	10,000.	0.			ENV. ADVOCACY
NW ENERGY COALITION 811 1ST AVENUE SEATTLE, WA 98104	91-1144122	501(C)(3)	36,000.	0.			ENV. ADVOCACY
OCEANCARE 160 ATLANTIC CITY BLVD BAYVILLE, NJ 08721	27-2910333	501(C)(3)	8,000.	0.			ENV. ADVOCACY
OPEN SPACE INSTITUTE 1350 BROADWAY NEW YORK, NY 10018-7799	52-1053406	501(C)(3)	5,500.	0.			ENV. ADVOCACY
PARTNERSHIP FOR POLICY INTEGRITY, INC. - 54 ARNOLD RD. - PELHAM, MA 01002	27-1542291	501(C)(3)	35,000.	0.			ENV. ADVOCACY
PARTNERSHIP PROJECT, INC. P.O. BOX 65826 WASHINGTON, DC 20035	52-2192070	501(C)(3)	535,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PEOPLE FOR COMMUNITY RECOVERY 13330 S CORLISS AVENUE CHICAGO, IL 60827	36-3415767	501(C)(3)	61,500.	0.			ENV. ADVOCACY
PEOPLE'S WATER BOARD COALITION P.O. BOX 21398 DETROIT, MI 48221-0398	84-5155732	501(C)(3)	87,000.	0.			ENV. ADVOCACY
PEORIA COUNTY HEALTH DEPT 419 FULTON STREET PEORIA, IL 61602	37-6001761	GOVERNMENT	529,003.	0.			ENV. ADVOCACY
POWER DBA POWER, INC PHILADELPHIA, PA 19122	27-4327457	501(C)(3)	30,000.	0.			ENV. ADVOCACY
PRESS STREET 3718 SAINT CLAUDE AVE NEW ORLEANS, LA 70117	20-5154240	501(C)(3)	10,000.	0.			ENV. ADVOCACY
REGENTS OF THE UNIVERSITY OF CALIFORNIA - UC DAVIS AR LOCKBOX - LOS ANGELES, CA 90074-1816	94-6036494	501(C)(3)	100,000.	0.			ENV. ADVOCACY
RENEW MISSOURI ADVOCATES 3115 SOUTH GRANT BLVD. ST. LOUIS, MO 63118	81-3229949	501(C)(3)	30,000.	0.			ENV. ADVOCACY
RESPONSIBLE DRILLING ALLIANCE ATTN: ROBERT CROSS, PRESIDENT WILLIAMSPORT, PA 17702	27-0882901	501(C)(3)	15,000.	0.			ENV. ADVOCACY
RURAL COALITION 1029 VERMONT AVENUE NW WASHINGTON, DC 20005	52-1203899	501(C)(3)	15,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SCHOOL OF MARINE SCIENCES UNIVERSITY OF MAINE - OFFICE OF RESEARCH ADMINISTRATION - ORONO, ME 04469	01-6000769	501(C)(3)	91,938.	0.			ENV. ADVOCACY
SEA RESEARCH FOUNDATION INC. DBA MYSTIC AQUARIUM MYSTIC, CT 06355	06-1480300	501(C)(3)	30,000.	0.			ENV. ADVOCACY
SOCIAL AND ENVIRONMENTAL ENTREPRENEURS - 23564 CALABASAS ROAD - CALABASAS, CA 91302	95-4116679	501(C)(3)	605,000.	0.			ENV. ADVOCACY
SOLID WASTE AUTHORITY OF CENTRAL OHIO - 4239 LONDON GROVEPORT RD - GROVE CITY, OH 43123	31-1338559	501(C)(3)	11,000.	0.			ENV. ADVOCACY
SOULARDARITY 21 HIGHLAND ST. HIGHLAND PARK, MI 48203	47-2733535	501(C)(3)	15,000.	0.			ENV. ADVOCACY
SOUTH FLORIDA COMMUNITY DEVELOPMENT COALITION, INC. - 300 NW 12TH AVENUE - MIAMI, FL 33128	45-0553449	501(C)(3)	15,000.	0.			ENV. ADVOCACY
SOUTHEAST CLIMATE & ENERGY NETWORK 9311 NW 43RD MANOR SUNRISE, FL 33351	83-2442623	501(C)(3)	10,000.	0.			ENV. ADVOCACY
SOUTHEAST ENVIRONMENTAL TASK FORCE 13300 S. BALTIMORE AVENUE CHICAGO, IL 60633	36-3977631	501(C)(3)	13,000.	0.			ENV. ADVOCACY
SOUTHERN ALLIANCE FOR CLEAN ENERGY P.O. BOX 1842 KNOXVILLE, TN 37901	58-1620669	501(C)(3)	50,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SOUTHERN DOCUMENTARY FUND P.O. BOX 3622 DURHAM, NC 27701	75-2993148	501(C)(3)	20,000.	0.			ENV. ADVOCACY
ST. CROIX ENVIRONMENTAL ASSOCIATION - 5032 ANCHOR WAY, SUITE 4 - CHRISTIANSTED, VI 00820	66-0497982	501(C)(3)	10,000.	0.			ENV. ADVOCACY
STAND 1329 N. STATE ST., BELLINGHAM, WA 98225	94-3331587	501(C)(3)	155,000.	0.			ENV. ADVOCACY
STOCKHOLM ENVIRONMENT INSTITUTE U.S., INC. - 11 CURTIS AVE. - SOMERVILLE, MA 02144	20-4659308	501(C)(3)	10,000.	0.			ENV. ADVOCACY
SUSTAINABLE PITTSBURGH 307 4TH AVENUE PITTSBURGH, PA 15222	20-3575951	501(C)(3)	16,500.	0.			ENV. ADVOCACY
TEMPLE UNIVERSITY 1852 NORTH 10TH STREET PHILADELPHIA, PA 19122	23-1365971	501(C)(3)	10,000.	0.			ENV. ADVOCACY
TETON SCIENCE SCHOOLS 700 COYOTE CANYON ROAD JACKSON, WY 83001	83-0219163	501(C)(3)	15,000.	0.			ENV. ADVOCACY
TEXAS ENVIRONMENTAL JUSTICE ADVOCACY SERVICES - 900 N. WAYSIDE - HOUSTON, TX 77011	02-0749601	501(C)(3)	33,000.	0.			ENV. ADVOCACY
THE ENERGY FOUNDATION 301 BATTERY STREET SAN FRANCISCO, CA 94111	94-3126848	501(C)(3)	75,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE KEYSTONE CENTER 1628 SAINTS JOHN ROAD KEYSTONE, CO 80435	84-0688506	501(C)(3)	10,000.	0.			ENV. ADVOCACY
THE MAYOR'S FUND FOR PHILADELPHIA CITY HALL PHILADELPHIA, PA 19107	23-2174863	501(C)(3)	16,500.	0.			ENV. ADVOCACY
THE NATIONAL CENTER FOR APPROPRIATE TECHNOLOGY - ATTN: ACCOUNTS RECEIVABLE - BUTTE, MT 59702	81-0361047	501(C)(3)	15,000.	0.			ENV. ADVOCACY
THE NEW SUN RISING 112 SHERMAN ST. MILLVALE, PA 15209	20-3496988	501(C)(3)	10,000.	0.			ENV. ADVOCACY
THE OCEAN FOUNDATION 1320 19TH STREET, NW WASHINGTON, DC 20036	71-0863908	501(C)(3)	25,000.	0.			ENV. ADVOCACY
THE RESEARCH FOUNDATION FOR THE STATE UNIVERSITY OF NEW YORK - W5510 MELVILLE JR. LIBRARY - STONY BROOK, NY 11794	14-1368361	501(C)(3)	90,000.	0.			ENV. ADVOCACY
TIDES CENTER P.O. BOX 399385 SAN FRANCISCO, CA 94139-9385	94-3213100	501(C)(3)	54,000.	0.			ENV. ADVOCACY
TIDES FOUNDATION P.O. BOX 29903 SAN FRANCISCO, CA 94129	51-0198509	501(C)(3)	11,000.	0.			ENV. ADVOCACY
TOGETHER COLORADO 1980 DAHLIA STREET DENVER, CO 80220	84-0753677	501(C)(3)	25,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UC BERKELEY CONTRACTS AND GRANTS ACCOUNTING BERKELEY, CA 94720-1103	94-6002123	GOVERNMENT	60,000.	0.			ENV. ADVOCACY
UNITED TRIBES OF BRISTOL BAY P.O. BOX 1252 DILLINGHAM, AK 99576	30-0785358	501(C)(3)	35,000.	0.			ENV. ADVOCACY
UNIVERSITY OF DELAWARE 116 STUDENT SERVICES BUILDING NEWARK, DE 19716	51-6000297	501(C)(3)	6,682.	0.			ENV. ADVOCACY
UPPER MANHATTAN TOGETHER, INC. 125 E. 105TH ST NEW YORK, NY 10029	13-4099665	501(C)(3)	9,000.	0.			ENV. ADVOCACY
URBAN GREEN LAB C/O TODD LAWRENCE NASHVILLE, TN 37209	27-1011744	501(C)(3)	58,000.	0.			ENV. ADVOCACY
US GREEN BUILDING COUNCIL - MISSOURI GATEWAY CHAPTER - 4651 SHAW - ST. LOUIS, MO 63110	30-0001663	501(C)(3)	35,000.	0.			ENV. ADVOCACY
VIRGINIA NEW MAJORITY EDUCATION FUND - 3801 MOUNT VERNON AVE - ALEXANDRIA, VA 22305	27-1705920	501(C)(3)	10,000.	0.			ENV. ADVOCACY
VIRGINIA POVERTY LAW CENTER 919 E. MAIN STREET, RICHMOND, MD 23219	54-1093402	501(C)(3)	12,500.	0.			ENV. ADVOCACY
WEST HARLEM ENVIRONMENTAL ACTION, INC - 1854 AMSTERDAM AVE. - NEW YORK, NY 10031	13-3800068	501(C)(3)	110,000.	0.			ENV. ADVOCACY

Schedule I (Form 990)

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN COLORADO ALLIANCE P.O. BOX 1931 GRAND JUNCTION, CO 81502	84-0837218	501(C)(3)	6,500.	0.			ENV. ADVOCACY
WILDLIFE CONSERVATION SOCIETY 2300 SOUTHERN BLVD. BRONX, NY 10460	13-1740011	501(C)(3)	30,000.	0.			ENV. ADVOCACY
WOMEN OF RENEWABLE INDUSTRIES AND SUSTAINABLE ENERGY - 155 WATER STREET - BROOKLYN, NY 11201	26-4632891	501(C)(3)	7,500.	0.			ENV. ADVOCACY
YALE LAW SCHOOL P.O. BOX 20215 NEW HAVEN, CT 06511	06-1214651	501(C)(3)	81,038.	0.			ENV. ADVOCACY

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
HOTELS FELLOWSHIP	10	100,000.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

IN FISCAL YEAR 2021, NRDC PROVIDED VARIOUS GRANTS TO GOVERNMENT ENTITIES,
PUBLIC CHARITIES (AND OTHER TAX-EXEMPT ORGANIZATIONS) TO SUPPORT
ENVIRONMENTAL INITIATIVES. NRDC ONLY PROVIDES FUNDING TO ORGANIZATIONS THAT
HAVE AN ENVIRONMENTAL MISSION THAT ALIGNS WITH NRDC'S OWN MISSION. GRANTEES
ARE EXPECTED TO PROVIDE NRDC WITH PERIODIC STATUS REPORTS ABOUT THEIR
ENVIRONMENTAL PROJECTS.

GRANTS TO INDIVIDUALS:

Part IV Supplemental Information

NRDC'S ENVIRONMENTAL ENTREPRENEURS PROGRAM IDENTIFIES PRESSING ENVIRONMENTAL ISSUES AND NEEDS ACROSS THE COUNTRY, AND THEN ORGANIZES AND EXECUTES PROJECTS THAT HELP COMMUNICATE AND AMPLIFY THE BUSINESS AND ECONOMIC CASE FOR SMART POLICIES TO ADDRESS THESE ISSUES. NRDC FUNDS FELLOWSHIPS FOR YOUNG ENTREPRENEURS AND EMERGING BUSINESS LEADERS WHO SEEK TO MAKE THE WORLD A BETTER PLACE THROUGH PROJECTS THAT ARE GOOD FOR THE ECONOMY AND GOOD FOR THE ENVIRONMENT. FELLOWS ARE CHOSEN BY A COMMITTEE OF SEASONED ENTREPRENEURS AND ENVIRONMENTAL LEADERS, INCLUDING VARIOUS NRDC ENVIRONMENTAL EXPERTS. NRDC MONITORS THE FELLOWS TO ENSURE THEY ARE FULFILLING THEIR PROJECT GOALS. FUNDS ARE PAID IN QUARTERLY INSTALLMENTS, SUBJECT TO A FINALIZED PROJECT PROPOSAL AND SUBSEQUENT APPROVAL OF QUARTERLY REPORTS.

**SCHEDULE J
(Form 990)**

Compensation Information

OMB No. 1545-0047

2020

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury
Internal Revenue Service

Name of the organization
NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number
13-2654926

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|---|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input checked="" type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input checked="" type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in or receive payment from a supplemental nonqualified retirement plan?
- c** Participate in or receive payment from an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1b	X	
2	X	
4a	X	
4b		X
4c		X
5a		X
5b		X
6a		X
6b		X
7	X	
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) GINA MCCARTHY PRESIDENT AND CEO (THRU 01/2021)	(i)	856,171.	0.	0.	28,000.	960.	885,131.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MITCHELL BERNARD INTERIM PRESIDENT & CHIEF COUNSEL	(i)	461,989.	175,000.	37,065.	50,850.	19,993.	744,897.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) DAVID HAWKINS SENIOR ATTORNEY III	(i)	260,096.	0.	150.	117,397.	19,350.	396,993.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) JENNIFER BERNSTEIN CDO/INTERIM COO(AS OF 01/2021)	(i)	320,105.	0.	0.	30,633.	29,609.	380,347.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ANDERS YANG FORMER CHIEF DEVELOPMENT OFFICER	(i)	0.	0.	370,000.	0.	0.	370,000.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) VERONICA FOO CHIEF FINANCIAL OFFICER	(i)	312,553.	0.	0.	22,711.	29,609.	364,873.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) SUSAN CASEY-LEFKOWITZ CHF PROG OFF(THRU 09/21)/SR PROGRAM	(i)	288,526.	0.	0.	33,840.	19,993.	342,359.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) ED YOON CHIEF POLICY ADVOCACY OFFICER	(i)	283,787.	0.	16.	31,861.	19,972.	335,636.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) MICHELLE EGAN CHF COMM OFF/INTERIM CSO(AS OF 01/21)	(i)	273,094.	0.	600.	31,833.	29,609.	335,136.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) FUQIANG YANG SENIOR ADVISOR CLIMATE ENERGY	(i)	283,541.	0.	12,428.	19,935.	16,676.	332,580.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) JINGJING QIAN SENIOR DIRECTOR CHINA PROGRAM	(i)	269,506.	0.	16,203.	23,291.	7,629.	316,629.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) ANIKA RAHMAN CHIEF BOARD RELATIONS OFFICER	(i)	273,886.	0.	0.	19,494.	10,540.	303,920.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) MERCEDES FALBER CHIEF HR OFF(THRU 11/20)/SR DEI ADV.	(i)	261,338.	0.	240.	30,770.	10,493.	302,841.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) VIVEK SAWHNEY CHIEF INFORMATION OFFICER	(i)	267,381.	0.	600.	26,708.	1,396.	296,085.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) RHEA SUH FORMER PRESIDENT	(i)	0.	0.	277,400.	0.	0.	277,400.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) JOHN H. ADAMS TRUSTEE	(i)	175,300.	0.	0.	0.	0.	175,300.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

COMPENSATION INFORMATION

TRAVEL FOR COMPANIONS

NRDC'S POLICY IS TO REIMBURSE ITS EMPLOYEES, OFFICERS AND TRUSTEES FOR ALL

BUSINESS-RELATED EXPENSES, SUCH AS TELEPHONE, FAX AND TRAVEL RELATED

EXPENSES.

IN FISCAL YEAR 2021, NRDC PROVIDED COMPANION TRAVEL FOR ONE INDIVIDUAL

REPORTED ON PART VII - JOHN ADAMS.

TAX INDEMNIFICATION AND GROSS-UP PAYMENTS

HIGHEST COMPENSATED EMPLOYEES, JINGJING QIAN (SENIOR DIRECTOR CHINA

PROGRAM) AND FUQIANG YANG (SENIOR ADVISOR CLIMATE ENERGY), RECEIVE GROSS UP

PAYMENTS IN THE AMOUNT OF \$1,000 PER MONTH TO COVER THEIR HOUSING

ALLOWANCES. THESE AMOUNTS ARE INCLUDED IN SCHEDULE J, PART II, COLUMN

B(III).

PART I, LINE 4A:

DURING THE CALENDAR YEAR 2020, FORMER PRESIDENT, RHEA SUH RECEIVED A

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SEVERANCE PAYMENT IN THE AMOUNT OF \$277,400. ADDITIONALLY, FORMER CHIEF

DEVELOPMENT OFFICER, ANDERS YANG RECEIVED A SETTLEMENT PAYMENT IN THE

AMOUNT OF \$370,000. THESE AMOUNTS ARE INCLUDED IN SCHEDULE J, PART II,

COLUMN B(III).

PART I, LINE 7:

THE NATURAL RESOURCES DEFENSE COUNCIL OCCASIONALLY ISSUES BONUSES TO

INDIVIDUALS REPORTED ON THE FORM 990, SCHEDULE J. THESE BONUSES ARE

CONTINGENT UPON THE EMPLOYEE MEETING CERTAIN OBJECTIVE PERFORMANCE-BASED

CRITERIA.

PART II, COMPENSATION REPORTING OF TRUSTEE, MR. JOHN H ADAMS

COLUMN B(I): BASE COMPENSATION

AFTER OVER THIRTY-FIVE YEARS OF COMMITTED SERVICE AS NRDC'S FOUNDER AND

PRESIDENT, JOHN ADAMS RETIRED ON APRIL 1, 2006. JOHN IS A PART-TIME

CONSULTANT FOR NRDC AND RECEIVED \$175,300 FOR THESE SERVICES IN CALENDAR

YEAR 2020.

FORM 990, SCHEDULE J COMPENSATION

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

VARIOUS INDIVIDUALS REPORTED ON THE NRDC FORM 990 PROVIDE SERVICES TO

AN AFFILIATED ORGANIZATION, THE NRDC ACTION FUND. ON PART VII AND

SCHEDULE J, ALL COMPENSATION IS BEING REPORTED AS HAVING BEEN PAID BY

NRDC; HOWEVER, A PORTION OF THE INDIVIDUALS' COMPENSATION IS REIMBURSED

BY THE ACTION FUND BASED ON SERVICES RENDERED TO THAT ORGANIZATION.

IN THE INTEREST OF CLARITY, NRDC IS DISCLOSING THE FOLLOWING SALARY AND

BENEFITS AMOUNTS AS HAVING BEEN REIMBURSED BY THE NRDC ACTION FUND:

MICHELLE EGAN

SALARY - \$2,546

BENEFITS - \$812

SUSAN CASEY-LEFKOWITZ

SALARY - \$986

BENEFITS - \$296

JENNIFER BERNSTEIN

SALARY - \$11,293

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BENEFITS - \$3,665

EDWARD YOON

SALARY - \$13,408

BENEFITS - \$4,193

MITCHELL BERNARD

SALARY - \$2,116

BENEFITS - \$635

VERONICA FOO

SALARY - \$10,697

BENEFITS - \$3,409

MERCEDES FALBER

SALARY - \$7,280

BENEFITS - \$2,184

DAVID HAWKINS

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SALARY - \$71

BENEFITS - \$21

GINA MCCARTHY

SALARY - \$3,627

BENEFITS - \$1,233

JENNY POWERS

SALARY - \$28,404

BENEFITS - \$9,159

ANIKA RAHMAN

SALARY - \$5,738

BENEFITS - \$1,841

Supplemental Information on Tax-Exempt Bonds

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.**
▶ **Attach to Form 990.** ▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Name of the organization **NATURAL RESOURCES DEFENSE COUNCIL, INC.** Employer identification number **13-2654926**

Part I Bond Issues											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A NEW YORK CITY CAPITAL RESOURCE CORPORATION	20-4099098	649437AD2	01/24/08	12,730,000.	REFINANCING AND RENOVIATION		X		X		X
B											
C											
D											

Part II Proceeds										
	A		B		C		D			
1 Amount of bonds retired	3,660,000.									
2 Amount of bonds legally defeased										
3 Total proceeds of issue	12,760,914.									
4 Gross proceeds in reserve funds										
5 Capitalized interest from proceeds										
6 Proceeds in refunding escrows										
7 Issuance costs from proceeds	360,472.									
8 Credit enhancement from proceeds	30,000.									
9 Working capital expenditures from proceeds										
10 Capital expenditures from proceeds	12,369,528.									
11 Other spent proceeds										
12 Other unspent proceeds										
13 Year of substantial completion	2011									
	Yes	No	Yes	No	Yes	No	Yes	No		
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?		X								
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X								
16 Has the final allocation of proceeds been made?		X								
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X									

Part III Private Business Use								
	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? ...								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government29 %		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government29 %		%		%		%
6 Total of lines 4 and 558 %		%		%		%
7 Does the bond issue meet the private security or payment test?		X						
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?		X						

Part IV Arbitrage								
	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X						
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X						
b Exception to rebate?		X						
c No rebate due?	X							
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?	X							

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	X							
b Name of provider	BANK OF AMERICA							
c Term of hedge	30.0000000							
d Was the hedge superintegrated?		X						
e Was the hedge terminated?		X						
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?	X							
7 Has the organization established written procedures to monitor the requirements of section 148?		X						

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.

SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:
 (A) ISSUER NAME: NEW YORK CITY CAPITAL RESOURCE CORPORATION
 DATE THE REBATE COMPUTATION WAS PERFORMED: 05/23/2013

PART II - GROSS PROCEEDS
 ARBITRAGE - INSTALLMENT ARBITRAGE REBATE REPORT
 INCLUDED WITHIN THE GROSS PROCEEDS AMOUNT REPORTED IN PART II IS \$30,914 OF INTEREST EARNED ON THE BOND PROCEEDS BEFORE THEY WERE EXPENDED.

PART IV - ARBITRAGE
 THE NATURAL RESOURCES DEFENSE COUNCIL, INC. HAD AN INSTALLMENT ARBITRAGE REBATE REPORT COMPLETED FOR THE PERIOD ENDING JANUARY 15TH, 2013 THAT CALCULATED A NEGATIVE REBATE AND YIELD RESTRICTION AMOUNT. NRDC DOES NOT HAVE ANY ARBITRAGE REBATE REQUIREMENTS BECAUSE ALL PROCEEDS OF THE BONDS WERE SPENT AND WERE INACTIVE.

PART IV, LINE 2C
 NRDC DOES NOT HAVE ANY ARBITRAGE REBATE REQUIREMENTS BECAUSE AS OF 1/15/13 ALL PROCEEDS OF THE BONDS WERE SPENT AND WERE INACTIVE,

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions. *(continued)*

ASSUMING NO INVESTMENT ACTIVITY SINCE 1/15/13.

FORM 990, SCHEDULE K, LINE 7

PRIVATE BUSINESS USE

NRDC HAS NOT UNDERTAKEN THE COMPLEX CALCULATIONS NECESSARY TO DETERMINE WHETHER IT HAS MET THE PRIVATE SECURITY OR PAYMENT TEST.

POLICIES & PROCEDURES

NRDC HAS NOT FORMALLY ADOPTED ANY WRITTEN PROCEDURES TO MONITOR ITS BOND COMPLIANCE; HOWEVER, THE ORGANIZATION'S MANAGEMENT MONITORS THE BONDS ROUTINELY TO ENSURE COMPLIANCE WITH ALL FEDERAL REQUIREMENTS.

SCHEDULE L
(Form 990 or 990-EZ)

Transactions With Interested Persons

OMB No. 1545-0047

2020

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL, INC.	Employer identification number 13-2654926
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Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ▶ \$ _____

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$ _____

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No

Total ▶ \$ _____

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
WENDY NEU	BD OF TRUSTEES MEM.	480,954.	SEE PART V		X

Part V Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

FORM 990, SCHEDULE L, PART IV

BOARD OF TRUSTEES MEMBER, WENDY NEU, HAS AN OWNERSHIP INTEREST IN A BUILDING IN WHICH NRDC LEASES SPACE. THE ANNUAL RENT UNDER THE LEASE AGREEMENT IS \$480,954. THE AFOREMENTIONED TRANSACTION WAS ENTERED INTO BY BOTH PARTIES AT ARM'S LENGTH AND THE LEASE TERMS ARE DETERMINED BY UTILIZING CURRENT MARKET RATES.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization: **NATURAL RESOURCES DEFENSE COUNCIL, INC.**
Employer identification number: **13-2654926**

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles	X	3	8,403.	FMV
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	571	94,279,591.	FMV
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ()				
26 Other ()				
27 Other ()				
28 Other ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement: **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	X	
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 32B:

TO THE EXTENT THAT THE ORGANIZATION RECEIVES CONTRIBUTIONS OF STOCK,
THE ORGANIZATION USES ITS INVESTMENT BROKER TO CONVERT THOSE STOCKS
INTO CASH.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public
Inspection

Name of the organization

NATURAL RESOURCES DEFENSE COUNCIL, INC.

Employer identification number

13-2654926

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

WE SAFEGUARD THE EARTH: ITS PEOPLE, ITS PLANTS AND ANIMALS, AND THE

NATURAL SYSTEMS ON WHICH ALL LIFE DEPENDS. WE WORK TO RESTORE THE

INTEGRITY OF THE ELEMENTS THAT SUSTAIN LIFE - AIR, LAND, AND WATER -AND

TO DEFEND ENDANGERED NATURAL PLACES AND COMMUNITIES.

WE WILL ESTABLISH SUSTAINABILITY AND GOOD STEWARDSHIP OF THE EARTH AS

CENTRAL ETHICAL IMPERATIVES OF HUMAN SOCIETY. WE STRIVE TO PROTECT

NATURE TO ADVANCE THE LONG-TERM WELFARE OF PRESENT AND FUTURE

GENERATIONS AND FOR ITS INTRINSIC VALUE. WE WORK TO FOSTER THE

FUNDAMENTAL RIGHT OF ALL PEOPLE TO HAVE A VOICE IN DECISIONS THAT

AFFECT THEIR ENVIRONMENT. WE SEEK TO BREAK DOWN THE PATTERN OF

DISPROPORTIONATE ENVIRONMENTAL BURDENS BORNE BY PEOPLE OF COLOR AND

OTHERS WHO FACE SOCIAL OR ECONOMIC INEQUITIES.

ULTIMATELY, NRDC STRIVES TO HELP CREATE A NEW WAY OF LIFE FOR

HUMANKIND, ONE THAT CAN BE SUSTAINED INDEFINITELY WITHOUT FOULING OR

DEPLETING THE RESOURCES THAT SUPPORT ALL LIFE ON EARTH.

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:

PROGRAM SERVICE ACCOMPLISHMENTS

THIS FISCAL YEAR, NRDC HAS CONTINUED ITS WORK TO PROTECT HUMAN HEALTH

AND THE ENVIRONMENT, AND PRESERVE A LIVABLE CLIMATE, IN THE UNITED

STATES AND ABROAD. NRDC HAS THREE KEY PROGRAMMATIC AREAS: 1. AVERTING

THE MOST DANGEROUS IMPACTS OF CLIMATE CHANGE, 2. ADVOCATING FOR THE

HEALTH OF PEOPLE AND THRIVING COMMUNITIES, AND 3. CONSERVING NATURE AND

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL, INC.	Employer identification number 13-2654926
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PROTECTING WILDLIFE. EACH PROGRAM'S HIGHLIGHTS ARE COVERED BELOW IN

ORDER OF SPENDING. THE SUMMARY ALSO HIGHLIGHTS THE WORK OF NRDC'S

INTERNATIONAL PROGRAM.

SUSTAINABLE COMMUNITIES

NRDC WORKS TO CHANGE SYSTEMS THAT AFFECT PEOPLE DIRECTLY AND INDIRECTLY

FROM DRINKING WATER TO FOOD WASTE TO CHEMICALS IN CONSUMER PRODUCTS TO

INFRASTRUCTURE. THESE EFFORTS SPAN A WIDE RANGE OF ACTIVITIES INCLUDING

ADDRESSING TOXIC CHEMICALS AND PESTICIDES IN OUR ENVIRONMENT IN FOOD,

AIR, WATER, AND PRODUCTS; ADVOCATING FOR COMMUNITIES THAT HAVE

HISTORICALLY AND PRESENTLY CONTINUE TO BEAR DISPROPORTIONATE IMPACTS OF

HARM FROM CLIMATE CHANGE AND ENVIRONMENTAL POLICIES; AND PROMOTING

RESILIENCE AND HEALTH FOR ALL, ON LOCAL, STATE, REGIONAL, AND NATIONAL

LEVELS. KEY HIGHLIGHTS FROM THIS PAST YEAR ARE AS FOLLOWS:

NRDC ADVOCATED FOR THE PASSAGE OF A MASSIVE \$2.3 TRILLION YEAR-END

SPENDING AND COVID-19 RELIEF BILL, AN OMNIBUS APPROPRIATIONS ACT, AND A

BIPARTISAN ENERGY INNOVATION PACKAGE TO BENEFIT PEOPLE AND COMMUNITIES

ON THE GROUND. NRDC FOUGHT FOR KEY PROVISIONS IN EACH OF THESE

IMPORTANT PACKAGES, INCLUDING MORATORIA ON WATER SHUTOFFS, EXTENDING

TAX INCENTIVES FOR SOLAR, WIND, AND OFFSHORE WIND, AND PHASING DOWN THE

USE OF CLIMATE-WARMING HYDROFLUOROCARBONS IN THE COVID-19 RELIEF BILL.

IN ADDITION, PRESIDENT BIDEN ISSUED A SWEEPING EXECUTIVE ORDER ON

CLIMATE CHANGE, DIRECTING ALL FEDERAL AGENCIES TO DEPLOY EVERY

RESOURCE, TOOL, AND LAW AT THEIR DISPOSAL TO GET THE UNITED STATES ON A

NET ZERO BY 2050 PATHWAY AND NRDC STAFF ACROSS ALL PROGRAMS CONTRIBUTED

SUPPORTING ANALYSES.

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL, INC.	Employer identification number 13-2654926
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IN A BIG REGIONAL WIN FOLLOWING YEARS OF ADVOCACY BY NRDC AND PARTNERS, THE DELAWARE RIVER BASIN COMMISSION BANNED FRACKING IN THE DELAWARE RIVER BASIN. THIS WIN HELPS PROTECT THE HEALTH OF COMMUNITIES, WHICH INCLUDES 17 MILLION PEOPLE WHOSE WATER COMES FROM THE RIVER; THE SURROUNDING ENVIRONMENT, HOME TO ONE OF THE MOST IMPORTANT FISHERIES IN THE NATION AND HABITAT FOR ICONIC SPECIES SUCH AS THE BALD EAGLE; AS WELL AS PREVENT MORE WARMING FROM GREENHOUSE GAS EMISSIONS. THE BAN MARKS A HISTORIC EVENT IN THE COMMITMENT TO PROTECTING HUMAN AND ENVIRONMENTAL HEALTH, AND THE BASIN JOINS NEW YORK STATE AS A LEADER IN A DEFINITIVE MOVE AWAY FROM FOSSIL FUEL INFRASTRUCTURE.

THIS FISCAL YEAR ALSO YIELDED STATE-LEVEL PROGRESS ON OUR WORK TO PROTECT PEOPLE FROM TOXIC CHEMICALS. FOR EXAMPLE, THERE WERE NOTABLE ADVANCEMENTS IN OUR WORK TO ELIMINATE PFAS (PER-AND POLYFLUOROALKYL SUBSTANCES), TOXIC CHEMICALS USED IN FIRE-RETARDANT FURNITURE AND PRODUCTS LIKE POTS AND PANS THAT PERSIST IN THE ENVIRONMENT. THE ADVANCEMENTS INCLUDE NRDC SUPPORTING A BILL IN CALIFORNIA TO BAN PFAS; NEW YORK STATE BANNING PFAS FROM FOOD WARE AND BANNING FIRE-RETARDANT CHEMICALS IN FURNITURE, MATTRESSES, AND STANDS OF ELECTRONIC DISPLAYS TO PROTECT FIREFIGHTERS. NRDC ALSO CARRIED OUT THESE EFFORTS ON THE INTERNATIONAL STAGE BY PROVIDING CRITICAL CONSULTATION TO A GLOBAL BODY OF OB-GYN PRACTITIONERS IN MORE THAN 130 COUNTRIES THAT HELPED THEM CALL FOR A PHASEOUT OF PFAS, AND COLLABORATED WITH PARTNERS SUCH AS THE UNITED NATIONS ENVIRONMENTAL PROGRAM TO ISSUE A REPORT CHALLENGING TEXTILE MANUFACTURERS AND GOVERNMENTS TO ADDRESS AND ELIMINATE PFAS. IN FURTHER WORK ON TOXIC CHEMICALS THAT FOLLOWED 15 YEARS OF NRDC ADVOCACY, THE NINTH CIRCUIT COURT OF APPEALS RULED THAT THE U.S. ENVIRONMENTAL PROTECTION AGENCY MUST BAN CHLORPYRIFOS, A COMMON

Name of the organization NATURAL RESOURCES DEFENSE COUNCIL, INC.	Employer identification number 13-2654926
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PESTICIDE THAT WAS ROUTINELY SPRAYED ON FOOD CROPS, WHICH ENDANGERED THE HEALTH OF CHILDREN AND FARMWORKERS. THIS WIN ENSURES THAT CHILDREN CAN EAT FOODS FREE OF A NEUROTOXIN THAT INCREASES THE RISK OF LEARNING DISABILITIES AND DEVELOPMENTAL DELAYS AND PROTECTS FARMWORKERS AND THEIR FAMILIES.

NRDC ALSO MADE BIG STRIDES IN PROTECTING COMMUNITIES FROM THE DANGERS OF LEAD IN DRINKING WATER. FOR EXAMPLE, RESIDENTS OF NEWARK, NEW JERSEY, SECURED ACCESS TO SAFE DRINKING WATER PROTECTIONS UNDER A PROPOSED SETTLEMENT AGREEMENT IN FEDERAL COURT; THIS REQUIRES THE CITY OF NEWARK TO REPLACE LEAD SERVICE LINES RAPIDLY AT NO COST TO HOMEOWNERS, AND PROVIDE FREE WATER TESTING, FILTERS, AND REPLACEMENT CARTRIDGES. IN ANOTHER EXAMPLE, CHICAGO ANNOUNCED PLANS TO REPLACE ALL LEAD SERVICE LINES IN THE CITY, FOLLOWING AN ECONOMIC RECOVERY MEMO ON POST-COVID-19 PRIORITIES THAT NRDC HELPED DRAFT WITH PARTNERS.

IN ADDITION TO ENSURING SAFE DRINKING WATER ACROSS CITIES, NRDC ALSO WORKED TO ENSURE THAT LOW-INCOME COMMUNITIES HAD ACCESS TO RUNNING WATER A CRITICAL NEED IN THE FALLOUT OF COVID-19 WHEN UTILITIES SHUT OFF WATER IN VULNERABLE COMMUNITIES. ON THE NATIONAL LEVEL, NRDC ALSO WORKED TO CREATE LEGISLATION TO PROVIDE \$4 BILLION IN DEBT RELIEF OF RESIDENTIAL WATER CUSTOMERS' ARREARS ACCUMULATED DURING COVID-19 AND TO CREATE A PERMANENT FEDERAL PROGRAM TO FUND LOW-INCOME HOUSEHOLD WATER ASSISTANCE. NRDC ALSO ADVOCATED ACROSS STATES INCLUDING NORTH CAROLINA, ILLINOIS, MICHIGAN, NEW JERSEY, AND CALIFORNIA IN ACTIONS SUCH AS PROCURING DATA TO CONVINCE MICHIGAN SENATORS ON BOTH SIDES OF THE AISLE TO ENSURE ALL MICHIGANDERS HAVE ACCESS TO RUNNING WATER; PRODUCING A LEGAL MEMO THAT CONTRIBUTED TO THE ILLINOIS LEGISLATURE INTRODUCING A

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BILL TO ENACT A STATEWIDE MORATORIUM ON WATER SHUTOFFS; AND URGING THE STATE OF NORTH CAROLINA TO COLLECT THE DATA NECESSARY TO ASSESS NEED AND ASSISTANCE AMONG VULNERABLE CUSTOMERS.

NRDC ALSO EXPANDED ITS WORK TO HELP COMMUNITIES ADAPT TO THE INCREASING AND INTENSIFYING RISKS OF FLOODING AND SEA LEVEL RISE. THESE EFFORTS RANGED FROM PARTICIPATING IN MEETINGS WITH POLICYMAKERS AND GOVERNMENT GROUPS TO REFORM THE NATIONAL FLOOD INSURANCE PROGRAM; CALLING ON FEMA TO ESTABLISH MINIMUM BUILDING AND LAND-USE CRITERIA IN THE COUNTRY'S FLOODPLAINS AND COASTAL AREAS AND REQUIRE FUTURE FLOOD MAPS TO SHOW HOW FLOOD RISKS WILL CHANGE IN THE CONTEXT OF CLIMATE CHANGE; AND PROVIDING INFORMATION TO THE PUBLIC IN PANELS AND TALKS.

FORM 990, PART III, LINE 4B, DESCRIPTION OF PROGRAM SERVICE:

CLEAN ENERGY FUTURE
NRDC'S CLEAN ENERGY FUTURE WORK AIMS TO URGENTLY REDUCE GREENHOUSE GAS EMISSIONS TO A LEVEL CONSISTENT WITH A 1.5-DEGREE CELSIUS INCREASE PATHWAY BY 2050, IN ACCORDANCE WITH 2018 GUIDANCE ISSUED BY THE INTERGOVERNMENTAL PANEL ON CLIMATE CHANGE. IN FY21, THIS CATEGORY OF WORK BROADLY CONSISTED OF ADVANCING CLIMATE GOALS IN GOVERNMENT, ADVANCING CLEAN ENERGY, AND DEFENDING THE CLIMATE AND ENVIRONMENT. NRDC FOCUSED MUCH OF ITS EFFORTS ON DRIVING SYSTEMIC CHANGE ON CLEAN ENERGY FROM REFORMING CLEAN ENERGY INFRASTRUCTURE TO WORKING WITH STATE AND LOCAL GOVERNMENTS TO SPEED UP THE TRANSITION OFF FOSSIL FUELS, WITH EQUITY AS A GUIDING PRINCIPLE. AT THE SAME TIME, WE CONTINUED TO FOCUS ON DEFENDING THE CLIMATE AND ENVIRONMENT PROTECTIONS AT ALL LEVELS, ESPECIALLY IN THE COURTS. SOME TOP CLIMATE AND ENERGY ACCOMPLISHMENTS

INCLUDE THE FOLLOWING:

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THIS FISCAL YEAR, NRDC WORKED TO CREATE SYSTEMIC CHANGES THAT WILL SIGNIFICANTLY REDUCE CARBON EMISSIONS. AT THE FEDERAL LEVEL, PRESIDENT BIDEN'S CLIMATE CHANGE EXECUTIVE ORDER (EO) INCLUDED A CRITICAL STEP FORWARD ON CURBING HYDROFLUOROCARBONS (HFCS), THE POTENT GREENHOUSE GAS USED IN AIR CONDITIONING AND REFRIGERATION, AFTER DECADES OF NRDC ADVOCACY. FOLLOWING THE EO, THE EPA ALSO PROPOSED NRDC-SUPPORTED RULES TO PHASE DOWN HFCS BY 85% OVER THE NEXT 15 YEARS, WHICH IT PROJECTS WILL BRING AMERICANS \$290 BILLION IN NET BENEFITS THROUGH 2050. ADDITIONALLY, AS A RESULT OF THE ADVOCACY OF NRDC AND OUR PARTNERS, THE FEDERAL ENERGY REGULATORY COMMISSION (FERC) MADE A "SIGNIFICANCE" DETERMINATION PURSUANT TO THE NATIONAL ENVIRONMENTAL POLICY ACT REGARDING A PROPOSED GAS PIPELINE PROJECT'S EFFECT ON CLIMATE CHANGE A HISTORIC AND IMPORTANT STEP FORWARD IN FEDERAL AGENCIES RECOGNIZING AND EVALUATING A PROJECT'S CLIMATE IMPACTS.

IN TENNESSEE, AS A RESPONSE TO OUR WORK TO STOP PIPELINES AND ACCOMPANYING DESTRUCTION OF THE ENVIRONMENT AND CLIMATE, MOUNTAIN VALLEY WITHDREW ITS REQUEST WITH THE FERC TO ALLOW IT TO USE CONVENTIONAL BORES TO CONSTRUCT 77 MILES OF THE NATURAL GAS PIPELINE. HOWEVER, MOUNTAIN VALLEY CONTINUES TO PURSUE OTHER DESTRUCTIVE APPROACHES TO BUILDING THEIR PIPELINE THROUGH VIRGINIA AND WEST VIRGINIA WHICH INCLUDES NUMEROUS COUNTIES, CRITICAL HEADWATER STREAMS, AND HABITATS FOR ENDANGERED FISH SUCH AS THE ROANOKE LOGPERCH AND CANDY DARTER AND WE WILL CONTINUE TO CHALLENGE THE PIPELINE DEVELOPMENT UNTIL IT IS HALTED.

ALONG WITH WORK TO DRASTICALLY REDUCE GREENHOUSE GAS EMISSIONS, NRDC

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WORKED TO EXPAND CLEAN ENERGY INFRASTRUCTURE TO ENSURE THAT WHOLESALE ELECTRICITY MARKETS SUPPORT THE CLEAN ENERGY TRANSITION. FOR EXAMPLE, WE CONTINUED OUR WORK WITH THE SUSTAINABLE FERC PROJECT, A PARTNERSHIP OF STATE, REGIONAL, AND NATIONAL PUBLIC INTEREST ORGANIZATIONS WORKING TO EXPAND CLEAN ENERGY INFRASTRUCTURE TO PHASE DOWN CARBON EMISSIONS ON NATIONAL, REGIONAL, AND STATE LEVELS. THIS INCLUDED EFFORTS SUCH AS SUBMITTING COMMENTS TO FERC ON IMPROVING ELECTRICITY TRANSMISSION LINE RATINGS TO WINNING A NEW ENGLAND CASE IN WHICH FERC REJECTED A NEW ENGLAND GRID OPERATOR'S ENERGY PROPOSAL THAT WOULD HAVE FAVORED FOSSIL FUELS OVER CLEAN ENERGY. IN ADDITION, NRDC WORKED WITH PARTNERS TO FILE COMMENTS WITH NEW ENGLAND STATES AND IN THE SOUTHWEST TO REMOVE MARKET BARRIERS TO CLEAN ENERGY. OTHER ADVANCES TOWARD A CLEAN ENERGY FUTURE IN TRANSPORTATION INCLUDED THE SIGNING OF A BILL INTO LAW IN CALIFORNIA TO ACCELERATE THE INSTALLATION OF ELECTRIC VEHICLE CHARGING INFRASTRUCTURE AND PROVIDE SECURE LONG-TERM FUNDING FOR UTILITY-SIDE INVESTMENTS FOR ELECTRIC VEHICLES, WHICH IN TURN LESSENS THE LARGEST SOURCE OF AIR POLLUTION FROM CARS AND TRUCKS.

NRDC ALSO WORKED TO PRIORITIZE EQUITY IN CLEAN ENERGY WORK AT THE FEDERAL AND STATE LEVELS. OF NOTE, NRDC WORKED TO PREPARE VOTE RECOMMENDATIONS FOR THE INVEST IN AMERICA ACT, WHICH INCLUDED CLIMATE CHANGE MITIGATION AND RESILIENCE, REDUCTION OF HISTORIC RACIAL INJUSTICES FROM TRANSPORTATION INVESTMENTS, HISTORIC INVESTMENTS IN PUBLIC TRANSPORTATION AND INTERCITY RAIL, AND NEW FORMULA AND DISCRETIONARY GRANT PROGRAMS TO ADDRESS CLIMATE CHANGE AND EQUITY. WE ALSO SUPPORTED A BILL IN THE CALIFORNIA ASSEMBLY WITH COALITION PARTNERS THAT FUNDS UPGRADES TO FACILITIES THAT ENVIRONMENTAL JUSTICE COMMUNITIES DEPEND ON FOR SUPPORT SERVICES. IN ADDITION, WORK TO BUILD

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A STRONG CLEAN ENERGY ECONOMY WAS UNDERGIRDDED BY STRONG EQUITY COMPONENTS, SUCH AS ADVOCACY FOR THE "EIGHT PRINCIPLES FOR A CLEAN & RENEWABLE ILLINOIS ECONOMY" FROM ILLINOIS GOVERNOR J.B. PRITZKER'S OFFICE, WHICH INCLUDED JUST TRANSITION, AND WORKFORCE AND CONTRACTOR EQUITY AND ESTABLISHED THE FOUNDATIONAL ELEMENTS OF THE CLEAN ENERGY JOBS ACT. IN VEHICLES AND TRANSPORTATION WORK, NRDC'S EFFORTS TO HELP NEW YORK STATE POLICYMAKERS TO DEVELOP AN ELECTRIC VEHICLE PROGRAM SINCE 2018 YIELDED THE APPROVAL OF A \$701 MILLION PROGRAM TO DEPLOY 55,000 PASSENGER ELECTRIC VEHICLE CHARGING STATIONS STATEWIDE AND ACCELERATE THE USE OF ELECTRIC FREIGHT TRUCKS AND BUSES \$200 MILLION OF WHICH WILL BE INVESTED DIRECTLY IN DISADVANTAGED COMMUNITIES.

FORM 990, PART III, LINE 4C, DESCRIPTION OF PROGRAM SERVICE:

WILDLIFE AND WILDLANDS
NRDC PROTECTS WILDLIFE AND UNSPOILED LANDS AND WATERS FROM INAPPROPRIATE AND UNLAWFUL INDUSTRIAL DEVELOPMENT, COMMERCIAL EXPLOITATION, POLLUTION, AND CLIMATE CHANGE. FOR EXAMPLE, WE PARTNER WITH RANCHERS, FARMERS, AND THE GOVERNMENT TO PROMOTE SOLUTIONS THAT HELP WILD PREDATORS COEXIST WITH LIVESTOCK AND PEOPLE. WE PUSH FOR INTERNATIONAL AGREEMENTS THAT PROTECT THE ELEPHANTS, RHINOS, SHARKS, AND OTHER ANIMALS FROM BEING KILLED FOR TRADE. AND WE FIGHT TO KEEP RECKLESS OIL AND GAS DRILLING OUT OF WILD AREAS, FROM THE ATLANTIC OCEAN TO THE CANADIAN BOREAL FOREST. THE MAIN FY21 ACCOMPLISHMENTS AND HIGHLIGHTS IN THIS CATEGORY ARE AS FOLLOWS:

AFTER YEARS OF ADVOCACY, PUBLIC OUTREACH, AND LITIGATION ON THE PART OF NRDC, THE ARMY CORPS OF ENGINEERS DENIED THE CLEAN WATER ACT PERMIT FOR THE PEBBLE MINE, A DESTRUCTIVE DEVELOPMENT PROJECT THAT WOULD SEVERELY

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DEGRADE THE ENVIRONMENT OF BRISTOL BAY, ALASKA AND THREATEN THE WORLD'S
LARGEST SOURCE OF SALMON. FURTHER, WE CONTINUED TO PRESS THE EPA FOR
PROTECTION OF INDIGENOUS POPULATIONS UNDER SECTION 404(C) OF THE CLEAN
WATER ACT FROM THE ONGOING THREAT OF THIS PROJECT THROUGH LEGAL
MEASURES. AS PART OF THESE EFFORTS, NRDC PLAYED A CRITICAL PART IN
LAUNCHING A MEDIA AND PUBLIC ENGAGEMENT CAMPAIGN WITH KEY PARTNERS FROM
BRISTOL BAY TO RAISE PUBLIC AWARENESS AND A GROUNDSWELL OF SUPPORT.

NRDC LED THE ADVOCACY OF 30X30, THE FIRST-EVER NATIONAL CONSERVATION
STRATEGY TO CONSERVE AT LEAST 30 PERCENT OF OUR LANDS, INLAND WATERS,
AND OCEANS BY THE YEAR 2030, AND AS A RESPONSE TO OUR STEADY WORK,
FEDERAL AGENCIES RELEASED A REPORT OUTLINING HOW THE PRESIDENTIAL
ADMINISTRATION ENGAGE STAKEHOLDERS ACROSS THE COUNTRY TO DEVELOP LOCAL,
EQUITABLE, AND SCIENCE-DRIVEN SOLUTIONS TO PROTECT THE ENVIRONMENT AND
CLIMATE FOR THIS FRAMEWORK. THESE EFFORTS ALSO LED TO THE HOUSE PASSAGE
OF HR 803, PROTECTING AMERICA'S WILDERNESS AND PUBLIC LANDS ACT, A
PACKAGE OF LOCALLY-DRIVEN CONSERVATION EFFORTS SUPPORTED BY NRDC THAT
SUPPORTS 30X30 CONSERVATION GOALS. OUR ADVOCACY ALSO HAD AN IMPACT IN
STATES SUCH AS CALIFORNIA, WHICH ESTABLISHED ITS OWN 30X30 GOAL, WITH
EQUITY AS A DRIVING PRINCIPLE.

WE ALSO PUSHED FOR PROTECTING THE HABITATS OF WILDLIFE FROM THE OCEANS
TO THE NATION'S FARMS AND BACKYARDS. FOR EXAMPLE, WE URGED THE NATIONAL
MARINE FISHERIES SERVICE TO PUSH OTHER COUNTRIES TO END ILLEGAL,
UNREGULATED, AND UNREPORTED FISHING (IUU) FLEETS, WHICH IS ENDANGERING
SPECIES SUCH AS SHARKS, TURTLES, AND MARINE MAMMALS, AS WELL AS HUMAN
LIVES THROUGH FORCED LABOR AND DRUG TRAFFICKING. WE ALSO ISSUED A
REPORT THAT DETAILS THE SYSTEMIC FAILURES THAT ALLOW ONE-THIRD OF US

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SEAFOOD IMPORTS AS A RESULT OF ILLEGAL FISHING. FURTHER, WE WORKED TO
 REDUCE HARM TO MARINE MAMMALS FROM ENTANGLEMENTS FROM COAST TO COAST,
 SUCH AS PARTNERING WITH CORPORATIONS AND NOAA TO INVEST MONEY TO
 PROTECT THE NORTH ATLANTIC RIGHT WHALE FROM ENTANGLEMENT IN FISHING
 GEAR OFF THE COAST OF NEW ENGLAND, AND JOINING OTHER ENVIRONMENTAL
 ORGANIZATIONS TO CALL ON THE CALIFORNIA DEPARTMENT OF FISH AND WILDLIFE
 FOR STRONG REGULATIONS TO REDUCE ENTANGLEMENTS IN THE STATE'S
 COMMERCIAL DUNGENESS CRAB FISHERY.

ON LAND, WE FOUGHT TO SUPPORT POLLINATORS, CRITICAL MARKERS OF
 ECOSYSTEM HEALTH THAT ARE RESPONSIBLE FOR ONE OUT OF EVERY THREE BITES
 OF FOOD IN OUR FOOD SUPPLY. FEDERALLY, WE CHALLENGED THE U.S. FISH AND
 WILDLIFE SERVICE'S DECISION NOT TO DESIGNATE CRITICAL HABITAT FOR THE
 ENDANGERED RUSTY PATCH BUMBLEBEE, IN ADDITION TO SUPPORTING TWO BILLS
 IN CONGRESS TO PROVIDE URGENTLY NEEDED PROTECTIONS FOR THE WESTERN
 MONARCH BUTTERFLIES AND OTHER POLLINATORS. WE ALSO HOSTED A VIRTUAL
 LOBBY DAY IN CONCERT WITH OTHER ENVIRONMENTAL GROUPS TO MEET WITH NEW
 YORK STATE LAWMAKERS TO PASS A BILL TO ELIMINATE HIGHLY TOXIC
 NEONICOTINOID PESTICIDES, WHICH EVENTUALLY LED THE STATE SENATE TO PASS
 THE BIRDS AND BEES PROTECTION ACT, A GROUNDBREAKING ACT TO REIN IN THE
 USE OF THESE PESTICIDES IN THE COUNTRY THAT MAY BE REPLICATED ACROSS
 OTHER STATES.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:
 INTERNATIONAL
 FROM CHINA TO INDIA TO THE AMERICAS, NRDC'S INTERNATIONAL WORK
 LEVERAGES OUR SCIENTIFIC, ECONOMIC, AND POLICY EXPERTISE TO ADVANCE KEY
 ENVIRONMENTAL AND CLIMATE PROGRAMS WITH FAR-REACHING IMPACTS ACROSS THE

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WORLD. OUR HIGHLIGHTS FROM THIS PAST FISCAL YEAR ARE AS FOLLOWS:

NRDC PUSHED FURTHER FOR CLIMATE ACTION TO REDUCE GREENHOUSE GAS EMISSIONS WORLDWIDE. ONE NOTABLE SUCCESS FOLLOWING MORE THAN A DECADE OF NRDC'S ADVOCACY: STOPPING THE KEYSTONE XL PIPELINE, THEREBY EFFECTIVELY HALTING THE EXPANSION OF ALBERTA'S TAR SANDS FROM THIS SOURCE. IN ADDITION, NRDC'S ACTIVITIES IN INFORMING STAKEHOLDERS AND EXPERTS THROUGH DISCUSSIONS, WORKSHOPS, AND INFORMATION-SHARING EVENTUALLY LED CHINA TO ADOPT THE KIGALI AMENDMENT TO THE MONTREAL PROTOCOL, BRINGING THE WORLD'S LARGEST FLUOROCHEMICAL PRODUCER TO PHASE DOWN HFCS, A POTENT GREENHOUSE GAS USED IN REFRIGERANTS AND AIR CONDITIONERS. WE ALSO CONTINUED TO PUSH CORPORATE RESPONSIBILITY THAT WOULD HAVE PROFOUND IMPACTS SYSTEMICALLY: AFTER OUR EFFORTS TO REVEAL GENERAL ELECTRIC'S PIPELINE OF PLANNED COAL PROJECTS IN DEVELOPING COUNTRIES AND ADVOCACY IN WORKING WITH PARTNERS IN ASIA, EUROPE, AND AUSTRALIA TO RAISE PUBLIC PRESSURE, GENERAL ELECTRIC ANNOUNCED IT WILL END ITS INVOLVEMENT IN EQUIPPING AND CONSTRUCTING NEW COAL PROJECTS WORLDWIDE.

SIMILARLY, OUR EFFORTS TO PROTECT THE CANADIAN BOREAL FOREST TO PRESERVE CLIMATE-CRITICAL CARBON SINKS AND PREVENT DEFORESTATION IN ORDER TO REDUCE CARBON EMISSIONS INCLUDED ISSUING REPORTS ON LOGGING AND ON THE DETAILS OF QUEBEC AND ONTARIO'S LARGEST TISSUE PULP PRODUCERS; ADVANCING A RESOLUTION WITH A PARTNER ORGANIZATION CALLING ON PROCTER & GAMBLE TO ACCOUNT FOR DEFORESTATION IN ITS SUPPLY CHAINS, WHICH MANY INVESTORS VOTED IN FAVOR OF; AND OUR WORK LEADING TO THE DECISION BY QUEBEC, WHICH ANNOUNCED THE PROTECTION OF 39,000 KM2 OF TERRITORY IN CREE NATION AS PART OF A BIGGER PLAN TO PROTECT 17% OF ITS

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LANDS BY 2030.

IN INDIA, WE WORKED TO CREATE SYSTEMIC CHANGES TO REDUCE GREENHOUSE GAS

EMISSIONS. OUR EFFORTS YIELDED WINS SUCH AS THE STATE OF TELENGANA

RELEASING AN ELECTRIC VEHICLE POLICY WITH STRONG INCENTIVES FOR

CONSUMERS, MANUFACTURERS, CHARGING PROVIDERS, AND ELECTRIC MOBILITY,

WHICH WILL SET PRECEDENT IN THE COUNTRY WITH RISING AUTOMOBILE SALES;

THE STATE OF GUJARAT ALSO FOLLOWED SUIT IN ISSUING AN ELECTRIC MOBILITY

POLICY. ADDITIONALLY, NRDC HOSTED DISCUSSIONS ON GREEN AND

ENERGY-EFFICIENT BUILDINGS, AND RELEASED AN ISSUE BRIEF ON CLEAN ENERGY

FINANCING. WITH RESPECT TO ADAPTATION AND CLIMATE RESILIENCE, NRDC HELD

ROUNDTABLE DISCUSSION ON AIR POLLUTION, CLIMATE CHANGE, AND PUBLIC

HEALTH COMMUNICATION; HOSTED WEBINARS ON PUBLIC HEALTH SOLUTIONS ON

DEALING WITH EXTREME HEAT AS INDIA CONTINUES TO BATTLE COVID-19; AND

ORGANIZED PANELS TO DISCUSS SOLAR MINI-GRIDS AND HOW GENDER EQUITY

IMPROVES QUALITY OF LIFE IN RURAL INDIA.

EXPENSES \$ 21,701,802. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 1:

GOVERNING BODY AND MANAGEMENT

THE NRDC BOARD OF TRUSTEES IS COMPRISED OF 34 VOTING BOARD MEMBERS. BOARD

OF TRUSTEES MEMBER JOHN ADAMS IS NOT INDEPENDENT BY VIRTUE OF RECEIVING

COMPENSATION FROM THE ORGANIZATION.

BOARD OF TRUSTEES MEMBER, WENDY NEU, IS NOT INDEPENDENT BY VIRTUE OF THE

COMPENSATORY RELATIONSHIP DESCRIBED IN SCHEDULE L; ACCORDINGLY OF THE 34

BOARD OF TRUSTEES MEMBERS, 32 ARE DEEMED TO BE INDEPENDENT.

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FORM 990, PART VI, SECTION A, LINE 2:

BOARD OF TRUSTEES MEMBERS, FREDERICK A.O. SCHWARZ, JR. AND FREDERICA PERERA, HAVE A FAMILY RELATIONSHIP.

BOARD OF TRUSTEES MEMBERS, SARAH COGAN AND ATIF AZHER HAVE A BUSINESS RELATIONSHIP.

BOARD OF TRUSTEES MEMBERS, DANIEL R. TISHMAN AND KATHLEEN WELCH HAVE A BUSINESS RELATIONSHIP.

FORM 990, PART VI, SECTION A, LINE 6:

PURSUANT TO NRDC'S BYLAWS, THE ORGANIZATION HAS TWO CLASSES OF MEMBERS: DONOR MEMBERS AND ADVOCACY MEMBERS, EACH OF WHICH ARE ENTITLED TO ONE VOTE. DONOR MEMBERS MUST SUPPORT NRDC'S MISSION AND MAKE CERTAIN DUES PAYMENTS; ADVOCACY MEMBERS MUST SUPPORT NRDC'S MISSION AND ACCEPT AN INVITATION BY THE CORPORATION TO BECOME A MEMBER.

FORM 990, PART VI, SECTION A, LINE 7A:

NRDC'S MEMBERS ARE ENTITLED, AS PART OF THEIR MEMBERSHIP, TO ELECT INDIVIDUALS TO THE NRDC BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION A, LINE 7B:

THE NRDC BOARD OF TRUSTEES ACTS AUTONOMOUSLY. NEVERTHELESS, NRDC'S MEMBERS HAVE CERTAIN APPROVAL RIGHTS PURSUANT TO THE NEW YORK NOT-FOR-PROFIT CORPORATION LAW, INCLUDING, APPROVAL OVER ANY AMENDMENTS TO NRDC'S CERTIFICATE OF INCORPORATION.

FORM 990, PART VI, SECTION B, LINE 11B:

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990 REVIEW PROCESS

THE FORM 990 WAS PREPARED BY A NATIONALLY RECOGNIZED ACCOUNTING FIRM IN CONJUNCTION WITH THE ORGANIZATION'S SENIOR MANAGEMENT. A COPY OF THE DRAFT FORM 990 WAS PRESENTED TO THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES FOR DISCUSSION AND COMMENT. ONCE THE AUDIT COMMITTEE APPROVED THE FORM 990 FOR FILING, A COPY WAS CIRCULATED TO THE FULL BOARD OF TRUSTEES. EACH BOARD MEMBER WAS PROVIDED OPPORTUNITY TO COMMENT ON THE INFORMATION CONTAINED IN THE FORM 990 PRIOR TO ITS FILING WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

CONFLICT OF INTEREST POLICY ENFORCEMENT AND MONITORING

EACH OFFICER, TRUSTEE, AND KEY EMPLOYEE OF THE ORGANIZATION IS REQUIRED TO ANNUALLY DISCLOSE ANY CONFLICTS OF INTEREST THAT ARISE BY VIRTUE OF EMPLOYMENT, BOARD SERVICE, OR POSITION WITH THE ORGANIZATION. THE ORGANIZATION MONITORS COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY THROUGH AN ANNUAL QUESTIONNAIRE/DISCLOSURE STATEMENT THAT IS DISTRIBUTED TO THESE INDIVIDUALS. POTENTIAL CONFLICTS ARE INVESTIGATED IMMEDIATELY.

FORM 990, PART VI, SECTION B, LINE 15:

PROCESS FOR DETERMINING COMPENSATION

THE ORGANIZATION UNDERTAKES A THOROUGH PROCESS TO ENSURE THAT THE EXECUTIVE COMPENSATION IT PAYS TO ITS TOP MANAGEMENT OFFICIAL AND ALL OF ITS OFFICERS AND KEY EMPLOYEES IS REASONABLE, GIVEN THE MARKET IN WHICH THE ORGANIZATION OPERATES. IN RELEVANT PART, THE BOARD OF TRUSTEES HAS ESTABLISHED A COMPENSATION COMMITTEE OF INDEPENDENT TRUSTEES THAT HAVE NO PERSONAL INTEREST IN THE PROPOSED COMPENSATION.

THE COMPENSATION COMMITTEE CONTRACTS WITH A COMPENSATION CONSULTANT TO

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COMPLETE A MARKET ASSESSMENT AND COMPETITIVE POSITION ANALYSIS FOR THE ORGANIZATION'S TOP EXECUTIVES. THE COMPENSATION CONSULTANT UTILIZES COMPARABILITY AND BENCHMARKING SURVEYS TO ENSURE THAT THE ORGANIZATION COMPENSATES ITS EXECUTIVES COMMENSURATE WITH THE MARKET. BASED ON ITS REVIEW OF THE ANALYSES PROVIDED BY THE COMPENSATION CONSULTANT AND OTHER RELEVANT INFORMATION, THE COMPENSATION COMMITTEE MAKES RECOMMENDATIONS TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES.

COMPENSATION DECISIONS AND REPORTS ARE CONTEMPORANEOUSLY DOCUMENTED IN THE MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE AT WHICH SUCH DECISIONS ARE MADE.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:
AL, AK, AR, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY
NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

FORM 990, PART VI, SECTION C, LINE 19:
DISCLOSURE
THE ORGANIZATION MAKES ITS FORM 990 AVAILABLE TO THE PUBLIC BY RETAINING A COPY AT ITS PLACE OF BUSINESS. THE FORM 990 AND AUDITED FINANCIAL STATEMENTS ARE LIKEWISE PUBLISHED ON NRDC'S WEBSITE AT WWW.NRDC.ORG. THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY MAY BE PROVIDED AT MANAGEMENT'S DISCRETION, IF REQUESTED.

FORM 990, PART IX, LINE 11G, OTHER FEES:
CREATIVE DESIGN/ART/FILM:
PROGRAM SERVICE EXPENSES 365,741.
MANAGEMENT AND GENERAL EXPENSES 0.

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FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 365,741.

ADMINISTRATIVE CONSULTING:

PROGRAM SERVICE EXPENSES 415,795.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 415,795.

COMMUNICATIONS CONSULTING:

PROGRAM SERVICE EXPENSES 54,675.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 54,675.

MEMBERSHIP CONSULTING:

PROGRAM SERVICE EXPENSES 737,012.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 737,012.

CLEAN ENERGY:

PROGRAM SERVICE EXPENSES 5,273,434.

MANAGEMENT AND GENERAL EXPENSES 445,260.

FUNDRAISING EXPENSES 246,214.

TOTAL EXPENSES 5,964,908.

INTERNATIONAL:

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PROGRAM SERVICE EXPENSES 5,863,185.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 5,863,185.

WILDLIFE & WILDLANDS:

PROGRAM SERVICE EXPENSES 2,350,480.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 2,350,480.

SUSTAINABLE COMMUNITIES:

PROGRAM SERVICE EXPENSES 6,193,789.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 6,193,789.

CONSULTING REIMBURSEMENT:

PROGRAM SERVICE EXPENSES 148,177.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 148,177.

INSTITUTIONAL CONSULTING:

PROGRAM SERVICE EXPENSES 1,564,467.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 1,564,467.

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EDITORIAL:

PROGRAM SERVICE EXPENSES	92,251.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	92,251.

MISCELLANEOUS PROFESSIONAL FEES:

PROGRAM SERVICE EXPENSES	59,479.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	59,479.

TEMP HELP:

PROGRAM SERVICE EXPENSES	106,811.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	106,811.

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	23,916,770.
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FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS	3,342,922.
CHANGE IN VALUE OF INTEREST RATE SWAP AGREEMENTS	781,598.
PENSION RELATED ACTIVITY OTHER THAN NET PERIODIC EXPENSE	382,888.
TRANSFERS FROM OTHER RESERVE FUNDS	115,000.
TRANSFER OF NETS ASSETS OF NRDC LIMITED	-54,621.
TOTAL TO FORM 990, PART XI, LINE 9	4,567,787.

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization **NATURAL RESOURCES DEFENSE COUNCIL, INC.** Employer identification number **13-2654926**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
NRDC ACTION FUND INC - 13-3976062 40 WEST 20TH STREET NEW YORK, NY 10011	ENVIRONMENTAL	NEW YORK	501(C)(4)	N/A	NRDC	X	
NRDC ACTION FUND PAC - 32-0413564 40 WEST 20TH STREET NEW YORK, NY 10011	ENVIRONMENTAL	NEW YORK	527	N/A	NRDC AF		X
NRDC LIMITED 22/F, BANK OF CHINA TOWER HONG KONG, HONG KONG	DISSOLVED	HONG KONG	N/A	N/A	NRDC	X	
NRDC ACTION VOTES - 84-4788745 40 WEST 20TH STREET NEW YORK, NY 10011	ENVIRONMENTAL	NEW YORK	527	N/A	NRDC AF		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
CHARITABLE REMAINDER TRUSTS	INVESTING	NY	NRDC	TRUST	0.	3,443,112.	100%	X	

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)	X	
c Gift, grant, or capital contribution from related organization(s)	X	
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)	X	
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	X	
o Sharing of paid employees with related organization(s)	X	
p Reimbursement paid to related organization(s) for expenses		X
q Reimbursement paid by related organization(s) for expenses	X	
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) NRDC ACTION FUND	B	90,000.	COST
(2) NRDC ACTION FUND	C	365,332.	COST
(3) NRDC ACTION FUND	N	593,233.	COST
(4) NRDC ACTION FUND	O	3,631,920.	COST
(5) NRDC ACTION FUND	Q	139,039.	COST
(6)			

